



July 27, 2022

RBC Flight Deck

Q2 preview – big balance sheets and a bumpy recovery lead to beat-up valuations

In this report. While we anticipate improving results for the group on the back of strong air travel demand/traffic trends, we expect to see cost and capacity headwinds related to summer travel disruptions at airports. We are making some cadence changes to our Q2 ests for CHR, while leaving AC, BBD, CAE, and EIF unchanged. We reduced our target multiples for AC and BBD and thereby our price targets, to reflect the discount the market is attributing to higher leveraged names in a rising rate environment. Key areas of focus will be: 1) updates on booking trends, particularly as it relates to business and international travel; 2) changes to the LT trajectory of the recovery; 3) recent airport pains impact on carriers; and 4) changes to the near-term biz jet demand and cost/debt reduction programs.

Q2 estimate revisions

- AC: Target reduced to \$18 (from \$24); reaffirm Sector Perform rating.** Q2 estimates are unchanged with our EBITDA estimate of \$164MM below consensus at \$215MM, as the carrier works through return to travel disruptions (and associated costs). Target multiple reduced to 5.1x (from 5.6x), in-line with peers, to reflect the discount attributed to higher leveraged names in the current market. When applying our 2024 EBITDA to our 5.1x target multiple, we arrive at our \$18 PT.
- BBD: Price target reduced to \$32 (from \$56); reaffirm Outperform (Speculative Risk) rating.** Maintaining our Q2 EBITDA estimate of \$186MM, which is in-line with consensus of \$192MM, with no changes to longer term forecasts. Target multiple lowered to 5x (from 6.5x), to reflect the sizable discount the market is attributing to higher leveraged names. When applying our 2025 EBITDA estimate to our 5x target multiple, we arrive at our \$32 price target.
- CAE: FQ1 estimate unchanged; price target remains at \$40; maintain Outperform.** Our FQ1 EBITDA estimate remains unchanged into the quarter at \$214MM, above consensus \$210MM. Our estimate reflects better margins in Civil on the back of increasing utilization as well as higher Defense revenue driven by the L3H MT acquisition.
- CHR: Price target reduced to \$4.50 (from \$5); reaffirm Outperform rating.** We are reducing our Q2 estimates to introduce a more realistic cadence that better reflects the Falko acquisition, with no change to full year. We adjusted the revenue mix between leasing and passenger which brought our target price down slightly to \$4.50 with no change to our target multiples.
- EIF: Q2 estimate unchanged; price target remains at \$62; maintain Outperform.** We are leaving our Q2 estimate unchanged at \$109MM and above consensus \$102MM. We note that our 2023 estimate of \$527MM is above consensus \$514MM and toward the upper end of guidance for EBITDA of \$500MM to \$530MM reflecting our view that guidance incorporates a degree of conservatism. We therefore see upside if end markets recover in line with our expectations.

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| INDEX | 1-M (%) | YTD (%) | 1-YR (%) | TREND |
|--------------------|---------|---------|----------|-------|
| S&P500 | 0.2 | (10.0) | (5.4) | Δ |
| S&P 500 | 1.4 | (16.8) | (10.1) | Δ |
| AMEX Airline | (3.2) | (29.0) | (38.2) | ▼ |
| AMEX Aerospace | 0.9 | 1.9 | 0.0 | Δ |
| COMMODITIES | 1-M (%) | YTD (%) | 1-YR (%) | TREND |
| WTI | (7.4) | 35.1 | 49.9 | ▼ |
| Jet Fuel | (15.8) | 53.8 | 80.6 | ▼ |
| CAD/USD | (0.2) | 1.6 | 2.4 | ▼ |
| AEROSPACE | | | | |
| Bombardier | (8.4) | (49.6) | (42.8) | ▼ |
| Boeing | 10.7 | (22.2) | (29.3) | Δ |
| CAE | 14.4 | (5.8) | (5.5) | Δ |
| Embraer | (7.6) | (50.5) | (38.0) | ▼ |
| General Dynamics | (1.6) | 5.0 | 14.0 | ▼ |
| Textron | 6.1 | (16.7) | (5.5) | Δ |
| N.A. MAINLINE | | | | |
| Air Canada | (2.6) | (19.7) | (32.5) | ▼ |
| AMR | (1.1) | (23.4) | (35.1) | ▼ |
| Delta | 0.7 | (19.6) | (22.3) | Δ |
| United | (5.6) | (17.0) | (23.5) | ▼ |
| N.A. REGIONAL | | | | |
| Alaska | 4.3 | (16.0) | (24.9) | Δ |
| Alliant | (5.6) | (37.6) | (38.5) | ▼ |
| Chorus Aviation | (6.6) | (5.7) | (30.4) | ▼ |
| Exchange Income | 7.6 | 8.6 | 12.3 | Δ |
| JetBlue | (2.1) | (40.7) | (45.7) | ▼ |
| SkyWest | (3.0) | (44.7) | (44.8) | ▼ |
| Southwest | 7.7 | (5.2) | (19.9) | Δ |
| INTL. AIRLINES | | | | |
| Lufthansa | 1.0 | (2.5) | (14.3) | Δ |
| Air France/KLM | 4.7 | (36.2) | (38.4) | Δ |
| BA/Iberia | (0.6) | (20.0) | (32.3) | ▼ |
| Air China | 8.7 | 16.9 | 23.7 | Δ |
| China Eastern | 4.4 | (2.7) | (3.4) | Δ |
| China Southern | 3.8 | (6.0) | 2.6 | Δ |
| Singapore Airlines | 3.5 | 6.8 | 6.6 | Δ |
| Qantas | 3.1 | (8.4) | (0.2) | Δ |

Source: Bloomberg



Canadian Airlines & Aerospace Q2/22 preview

In this report, we overview recent share price performance, discuss relevant industry trends/themes, and update our Q2 estimates. Items of focus include:

- 1) The set-up: share price performance in Q2 and valuation
- 2) An overview of global and North American air traffic trends
- 3) A discussion of our Q2 estimates for each company in our coverage

| Company | Q2/22 Share Price Performance |
|---------|-------------------------------|
| EIF | -1.5% |
| CAE | -2.5% |
| S&P TSX | -13.8% |
| CHR | -22.7% |
| AC | -33.9% |
| BBD | -46.3% |

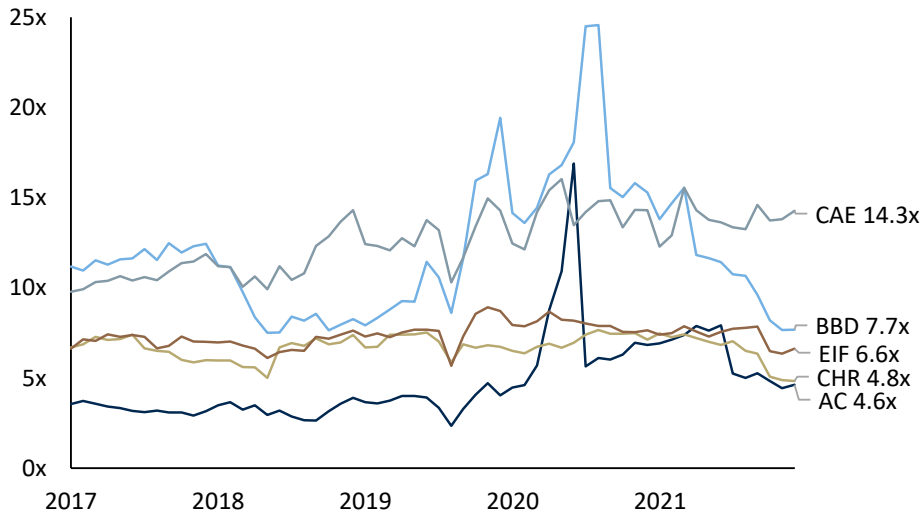
The set-up: Aerospace share price performance during Q2

Share prices lower in Q2. Canadian Airlines & Aerospace share prices were down in the quarter, with EIF and CAE outperforming the index, and AC, CHR and BBD underperforming. EIF shares held up best (-1.5%), reflecting the acquisition of Northern Mat and new 2023 guidance that at the time came in well ahead of consensus expectations. CAE shares also outperformed the index, down -2.5%, due to indications that recovering travel demand is beginning to drive increased pilot training revenue in Civil. On the other hand, AC, CHR and BBD saw their stock prices decline as higher leveraged names faced a valuation contraction in the face of rising interest rates. AC shares also felt pressure as the carrier cut 15% of its summer schedule due to staffing issues and congestion at Canadian Airports that resulted in delays and cancelled flights.

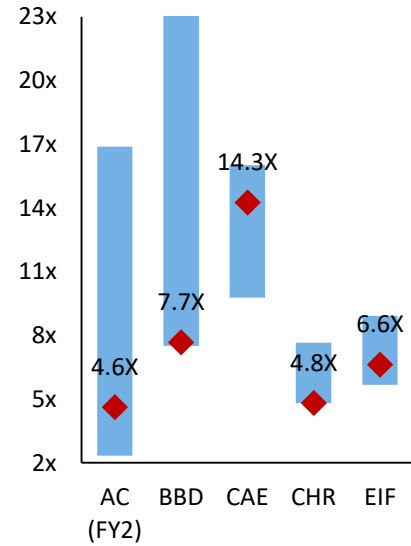
Thoughts on valuations. Referencing Exhibit 1, the bar chart below shows current valuations (diamond) relative to the 5-yr range (blue bar). CAE is trading at the higher end of its historical range, driven by recovering travel demand as well as favourable defense spending tailwinds that set the stage in our view for meaningful earnings growth out to FY25. On the other hand, AC, BBD, CHR, and EIF are toward the bottom of their historical valuation ranges. We flag EIF as attractively valued in our view, with valuation not reflecting our expectation for mid-20% EBITDA CAGR 2021 to 2023. We also highlight Bombardier as a top value opportunity and see the shares attractively valued as the company continues to execute on debt reduction and cost cutting initiatives. We remain cautious on AC as the carrier works through return to travel headwinds and realizes a meaningful return to business travel.

Exhibit 1 - Airlines & Aerospace shares trading toward bottom of relative valuation reflecting recessionary fears

Historical EV/EBITDA multiples on consensus NTM estimates



Current valuation vs. 5-year range

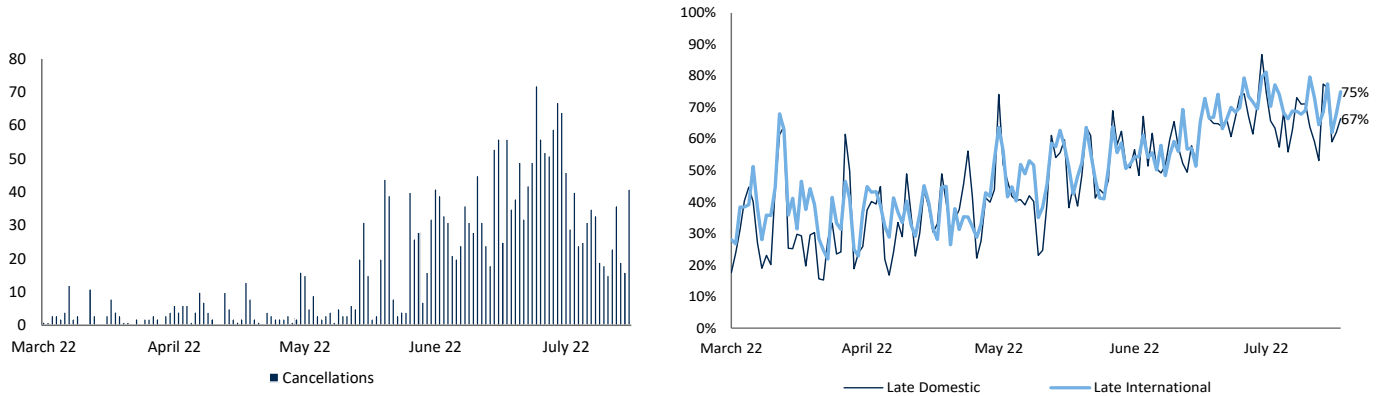


Source: FactSet consensus estimates as of market close July 25, 2022. (AC using FY2 EV/EBITDA Estimates)

Bombardier: Q2 should see strong demand and cost controls. We are looking for BBD to report a solid quarter during Q2 results, with our forecast calling for total biz jet deliveries of 24 (including 15 large business jets) and continued healthy growth in services revenues (+20% Y/Y). According to the General Aviation Manufacturers Association (GAMA), total business jet shipment activity continued its strong momentum to start the year, with orders of 118 (BBD 18% market share) up 4% Y/Y. We are encouraged by the robust demand for private travel, used aircraft inventory levels at historical lows, and the pandemic-induced creation of a new wealthy customer cohort. We anticipate BBD to keep moving toward their 2025 targets, as seen by their \$350MM cash tender offer for senior notes made during the quarter. We expect continued solid execution of their cost reduction program, debt reduction, new capital spending, and roll out of after-market services.

Airlines: Looking for the impact of disorder. Broadly speaking, we are looking for steady sequential improvement in traffic levels at the airlines. However, we see headwinds as airport disruptions have led to flight cancellations and late departures, see Exhibit 2. We see this translating into higher costs and lost revenue as schedule reductions were implemented at AC to maintain tenable service. As the industry works through the near-term bottlenecks, continued staffing gains and pent-up leisure travel demand are expected to positively affect the airlines in the medium term. However, we view the longer-term recovery of business and international travel as less obvious and take a more conservative view in our out-year estimates.

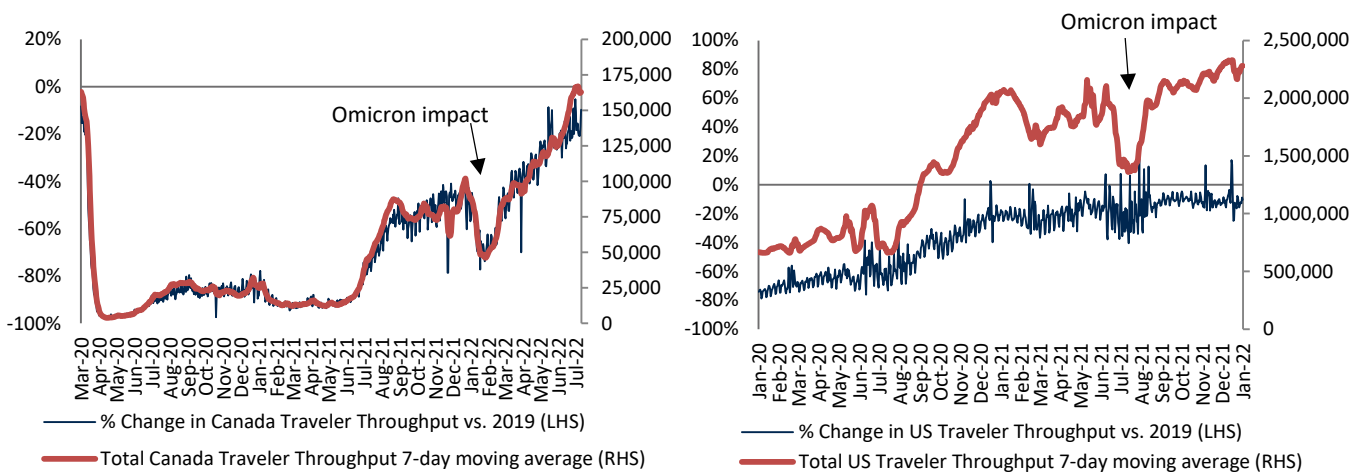
Exhibit 2 - Pearson cancellations and late departures have trended upward in Q2 negatively impacting its biggest tenant



Source: Cirium

Key focus areas. The key areas of focus for us going forward are: 1) any changes to the longer-term trajectory of the recovery, 2) update on booking trends, particularly as it relates to business and international travel, 3) the impact of materially higher fuel costs on FCF, 4) the impact of delays, cancellations and cuts to summer capacity, and 5) the impact to cargo from airport congestion/realigning resources to passenger travel. Further, we note that based on recent data points we have been tracking from RBC Elements and third party providers, demand/traffic trends improved significantly during Q2, after the impact of the Omicron variant led to a sharp reduction in passenger traffic to start 2022. See Exhibit 3.

Exhibit 3 - Passenger traffic in the US and Canada has recovered well past omicron lows



Source: TSA, CATSA, RBC Capital Markets. Note: Data as of July 25, 2022 for CATSA and TSA.

IATA Traffic data shows steadily improving demand and traffic

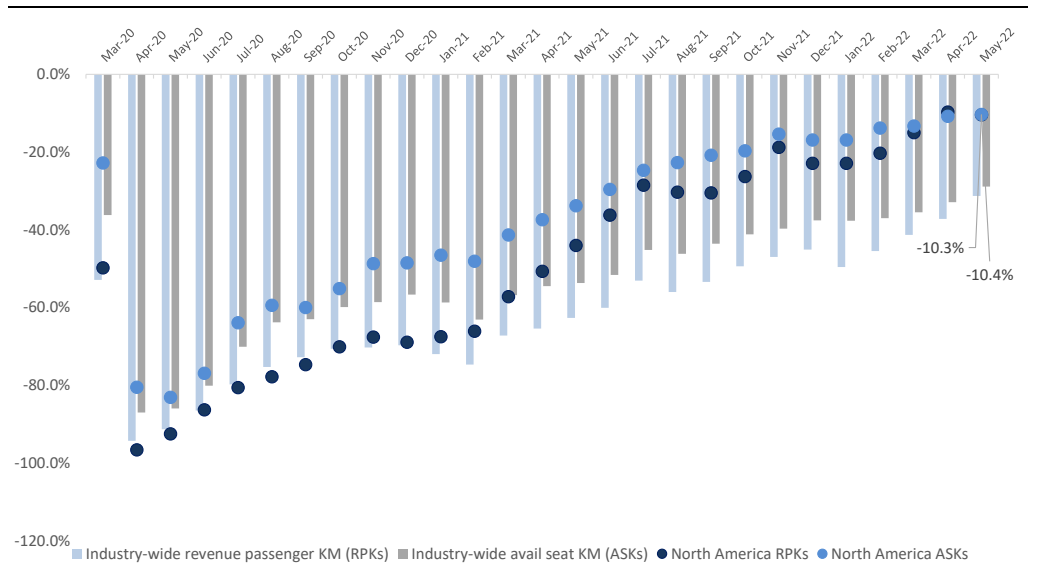
To gauge global air traffic conditions, we use data published by the industry trade group International Air Transport Association (IATA), which provides an estimate of traffic, capacity, and load factor, broken down by region. This data does come with a time lag (~4-6 weeks), but

provides a good indication of overall sentiment ahead of the quarterly reporting season. We summarize some of this data in Exhibit 4.

Passenger traffic improved significantly in Q2. IATA data showed that global demand continued its rebound in May, with industry-wide Revenue Passenger Km's (RPK's) down -31% (vs. the same month in 2019), which was a 10% improvement from March's print of -41%. In North America, traffic improved with RPKs down -10% in May (vs. -15% in March) but remained relatively flat M/M. Looking forward, we expect international air travel to gradually recover and the recovery gap between North America and the rest of the world to close in the near to medium term as restrictions gradually lift in Asia-Pacific.

Notable global capacity improvements; load factors reach highs. According to IATA, global capacity levels were up notably as capacity improved to -29% in May (vs. the same month in 2019) compared to being down -36% in March. Capacity in North America also improved, with capacity down -10% (vs. the same month in 2019) compared to -13% in March. Load factors reached new highs as global PLFs of 79% in May rebounded from Omicron lows of 65%. North America PFL's hit 86% in May, overcoming levels reached last summer. We would expect capacity trends to continue mirroring traffic trends, and expect pent-up demand and travel restriction reductions to support the return to normalized capacity levels.

Exhibit 4 - IATA traffic (RPKs) and capacity (ASKs) steadily improved in Q2

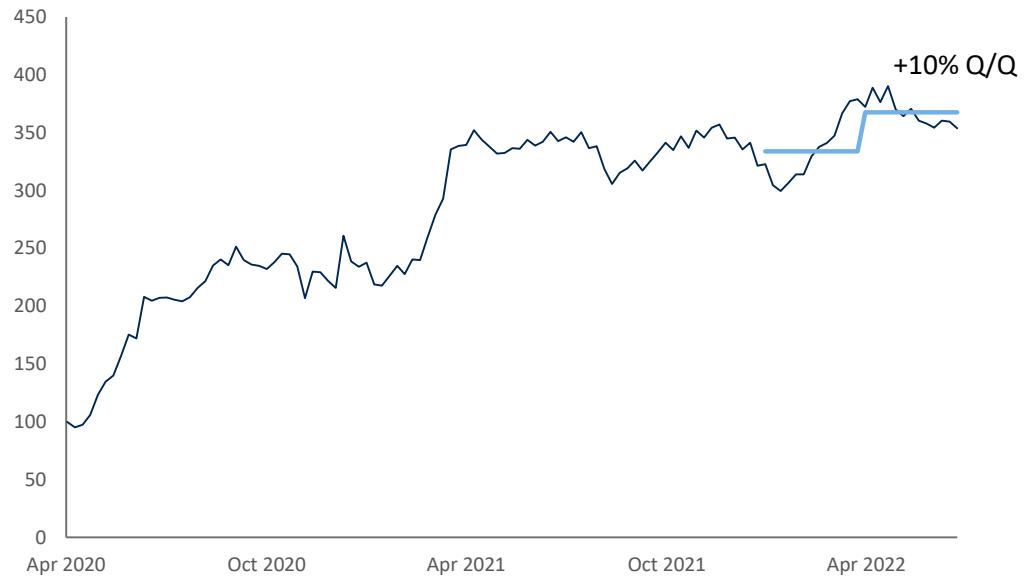


Source: IATA .org

Travel Sentiment Indicator - High

We look to RBC's proprietary Get Out and Travel (GOAT) index to gauge consumer demand for travel. The composite index aggregates data such as air travel search interest, TSA throughput, and flight departures to provide an indication on relative travel interest. As per Exhibit 5, we see that Q2 had solid improvement indicated by an incremental increase of 10% Q/Q. Additionally, the index reached a new high in Q2 since inception, a clear sign travel demand continues to be rebounding in our view.

Exhibit 5 - GOAT index reached new highs in Q2



Source: RBC Elements, RBC Capital Markets

Q2 Estimates

Aside from CHR, we are leaving our Q2 estimates largely unchanged for the group ahead of reporting season. Details by company are below:

- Air Canada (AC): Price target reduced to \$18 (from \$24); reaffirm Sector Perform rating.** We are leaving our Q2/22 estimates unchanged, with our EBITDA estimate of \$164MM below consensus at \$215MM, as the carrier works through return to travel disruptions (and associated costs). Our estimates reflect reduced full year capacity (from prior guidance) as AC reduced its summer schedule by 15% in June. We have reduced our multiple from 5.6x to 5.1x to be in-line with peers and to reflect the discount attributed to higher leveraged names in the current market environment. We continue to use 2024 as our valuation year, and when applying our 2024 EBITDA to our 5.1x target multiple, we arrive at our \$18 price target.
- Bombardier (BBD): Price target reduced to \$32 (from \$56); reaffirm Outperform (Speculative Risk) rating.** We are maintaining our Q2/22 EBITDA estimate of \$186MM, which is in-line with consensus of \$192MM, with no changes to longer term forecasts. Our Q2 estimate reflects 24 total deliveries of which 15 are large jet deliveries. We have lowered our target multiple from 6.5x to 5x to better reflect the sizable discount the market is attributing to higher leveraged names. We continue to use 2025 as our valuation year and when applying our 2025 EBITDA estimate to our 5x target multiple, we arrive at our \$32 price target.
- CAE – FQ1 estimate unchanged; price target remains at \$40; maintain Outperform.** Our FQ1 EBITDA estimate remains unchanged into the quarter at \$214MM, above consensus \$210MM. Our estimate represents growth of +26% y/y and reflects better margins in Civil on the back of increasing utilization as well as higher Defense revenue driven by the L3H MT acquisition. Our F2023 estimate remains unchanged at \$953MM, above consensus \$938MM, due to higher Civil EBITDA; and our F2024 estimate is also unchanged at \$1,101MM, in line with consensus \$1,105MM. We note that our F2023 adjusted operating income growth estimate of +37% aligns with guidance for growth of mid-30s. Key focus into the quarter will be on recovery trends and utilization levels in Civil as well as L3H MT



integration in Defense. Target price remains unchanged at \$40 and reflects a 13.1x target multiple applied to our F2025 EBITDA estimate discounted back one year. See Exhibit 8.

- **Chorus Aviation (CHR): Price target reduced to \$4.50 (from \$5); reaffirm Outperform rating.** We are reducing our Q2/22 estimates to introduce a more realistic cadence that better reflects the Falko acquisition, while keeping full year estimates unchanged. As such, we adjusted the revenue mix between leasing and passenger which brought our target price down slightly to \$4.50 with no change to our target multiples.
- **EIF – Q2 estimate unchanged; price target remains at \$62; maintain Outperform.** We are leaving our Q2 estimate unchanged at \$109MM and above consensus \$102MM. In Aviation, we are modelling for revenue up +17% and 6.7-pts of margin improvement Q/Q reflecting increased passenger utilization. We also model for 2.8-pts of margin improvement in Manufacturing driven by favourable Q1 exits trends at Quest and higher revenue on the back of the Northern Mat acquisition. Our 2022 and 2023 estimates both remain unchanged at \$424MM (cons. \$414MM) and \$527MM (cons. \$514MM), respectively. We note that our estimates are above consensus and toward the upper end of guidance for 2022 EBITDA of \$410MM to \$430MM and 2023 EBITDA of \$500MM to \$530MM reflecting our view that guidance incorporates a degree of conservatism. We therefore see upside if end markets recover in line with our expectations. Key into the quarter will be 1) colour on Northern Mat; 2) demand and margin trends at Quest; 3) utilization levels in passenger; and 4) leasing revenue at Regional One. Target multiple remains at 7.7x and price target unchanged at \$62. See Exhibit 10.

Exhibit 6 - Estimate changes ahead of the quarter

| | Q2 2022E EBITDA | | | 2022E EBITDA | | | 2023E EBITDA | | | Target Multiple | | Price Target (CAD) | | Rating | Implied Return |
|------------------|-----------------|---------------|--------|--------------|----------------|---------|--------------|-----------------|----------|-----------------|--------------|--------------------|---------------|--------|----------------|
| | Prior | RBC | Street | Prior | RBC | Street | Prior | RBC | Street | Old | New | Old | New | | |
| Air Canada | \$164 | \$164 | \$202 | \$1,470 | \$1,300 | \$1,404 | \$2,872 | \$2,718 | \$2,930 | 5.6x | 5.1x | \$24 | \$18 | SP | +6% |
| Bombardier | U\$186 | U\$186 | U\$192 | U\$834 | U\$834 | U\$858 | U\$1,051 | U\$1,051 | U\$1,124 | 6.5x | 5.0x | \$56 | \$32 | O | +51% |
| CAE ¹ | \$214 | \$214 | \$210 | \$953 | \$953 | \$938 | \$1,101 | \$1,101 | \$1,105 | 13.1x | 13.1x | \$40 | \$40 | O | +26% |
| Chorus Aviation | \$135 | \$114 | \$111 | \$437 | \$437 | \$424 | \$448 | \$476 | \$475 | 5.0x | 5.0x | \$5.00 | \$4.50 | O | +44% |
| Exchange Income | \$109 | \$109 | \$102 | \$424 | \$424 | \$414 | \$527 | \$527 | \$514 | 7.7x | 7.7x | \$62 | \$62 | O | +41% |

1. CAE estimates are for FQ1/23, F2023 and F2024, respectively

Note: Bombardier rating includes Speculative Risk qualifier; priced as of market close July 25th, 2022. Source: Company reports, RBC Capital Markets estimates

Exhibit 7 - Air Canada estimate revisions detail

| | Q2/22E | | | 2022E | | | 2023E | | | 2024E | | |
|---------------------------------|------------|------------|-------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | OLD | NEW | Var | OLD | NEW | Var | OLD | NEW | Var | OLD | NEW | Var |
| Traffic: RPMs (% chg) | 769.5% | 769.5% | 0bp | 197.5% | 183.3% | -1423bp | 31.9% | 38.5% | 662bp | 14.0% | 14.0% | 0bp |
| Capacity: ASMs (% chg) | 409.3% | 409.3% | 0bp | 152.9% | 140.9% | -1196bp | 17.2% | 23.0% | 582bp | 14.0% | 14.0% | 0bp |
| Load Factor (%pts) | 72.0% | 72.0% | 0bp | 74.2% | 74.1% | -4bp | 83.5% | 83.5% | 0bp | 83.4% | 83.4% | 0bp |
| Yield (% chg) | -7.0% | -7.0% | 0bp | 2.4% | 2.4% | 0bp | -15.9% | -16.4% | -50bp | -7.1% | -7.1% | 0bp |
| RASM (% chg) | 58.6% | 58.6% | 0bp | 26.9% | 26.7% | -17bp | -6.8% | -7.2% | -44bp | -7.1% | -7.1% | 0bp |
| Adj. CASM ex fuel+other (% chg) | -70.2% | -70.2% | 0bp | -45.8% | -44.3% | 150bp | -7.7% | -9.7% | -201bp | -9.9% | -9.9% | 3bp |
| Avg Jet Fuel Price: (\$C/Ltr) | \$0.99 | \$0.99 | 0.0% | \$1.24 | \$1.24 | 0.0% | \$0.93 | \$0.93 | 0.0% | \$0.89 | \$0.89 | 0.0% |
| Revenue | 4,002 | 4,002 | 0.0% | 16,837 | 16,136 | -4.2% | 18,277 | 18,183 | -0.5% | 19,257 | 19,157 | -0.5% |
| Expenses | 3,838 | 3,838 | 0.0% | 15,367 | 14,836 | -3.5% | 15,405 | 15,465 | 0.4% | 15,969 | 16,035 | 0.4% |
| EBITDA | 164 | 164 | 0.0% | 1,470 | 1,300 | -11.6% | 2,872 | 2,718 | -5.4% | 3,288 | 3,123 | -5.0% |
| EBITDA Margin | 4.1% | 4.1% | 0.0% | 8.7% | 8.1% | -7.7% | 15.7% | 14.9% | -4.9% | 17.1% | 16.3% | -4.5% |
| EPS ex-one time items (\$) | (1.02) | (1.02) | 0.0% | (2.70) | (3.11) | 15.3% | 1.30 | 0.92 | -29.3% | 2.49 | 2.08 | -16.5% |

Source: Company reports, RBC Capital Markets estimates



Exhibit 8 - Bombardier estimate revisions detail

| | Q2/22E | | | 2022E | | | 2023E | | | 2024E | | | 2025E | | |
|---------------------------|------------|------------|---------|------------|------------|---------|--------------|--------------|---------|--------------|--------------|-------|--------------|--------------|-------|
| | Old | Cur | Var (%) | Old | Cur | Var (%) | Old | Cur | Var (%) | Cur | Var (%) | Cur | Var (%) | | |
| Bombardier | | | | | | | | | | | | | | | |
| Total Revenues | 1,439 | 1,439 | 0.0% | 6,505 | 6,505 | 0.0% | 6,873 | 6,873 | 0.0% | 7,308 | 7,308 | 0.0% | 7,688 | 7,688 | 0.0% |
| Total EBIT | 86 | 86 | 0.0% | 410 | 410 | 0.0% | 579 | 579 | 0.0% | 797 | 797 | 0.0% | 1,022 | 1,022 | 0.0% |
| Mgn% | 6.0% | 6.0% | 0 bps | 6.3% | 6.3% | 0 bps | 8.4% | 8.4% | 0 bps | 10.9% | 10.9% | 0 bps | 13.3% | 13.3% | 0 bps |
| Total aircraft deliveries | 26 | 26 | | 123 | 123 | | 126 | 126 | | 131 | 131 | | 133 | 133 | |
| Free Cash Flow | (164) | (164) | | 148 | 148 | | 150 | 150 | | 416 | 416 | | 552 | 552 | |
| EBITDA | 186 | 186 | | 834 | 834 | | 1,051 | 1,051 | | 1,292 | 1,292 | | 1,542 | 1,542 | |
| Adjusted EPS | -\$1.12 | -\$1.12 | | -\$3.65 | -\$3.65 | | -\$1.58 | -\$1.58 | | \$2.01 | \$2.01 | | \$6.87 | \$6.87 | |

Source: Company reports, RBC Capital Markets estimates

Exhibit 9 - CAE estimate revisions detail

| ESTIMATE SUMMARY (C\$ millions) | FQ1/23E | | | FQ1/22 | F2023E | | | F2024E | | |
|------------------------------------|---------|---------------|------|---------------|--------|---------------|------|--------|---------------|------|
| | Old | New | % Δ | Actual | Old | New | % Δ | Old | New | % Δ |
| Revenue | 939 | 939 | 0.0% | 753 | 4,059 | 4,059 | 0.0% | 4,460 | 4,460 | 0.0% |
| Civil Revenue | 460 | 460 | 0.0% | 433 | 2,010 | 2,010 | 0.0% | 2,304 | 2,304 | 0.0% |
| Defense & Security Revenue | 441 | 441 | 0.0% | 288 | 1,880 | 1,880 | 0.0% | 1,975 | 1,975 | 0.0% |
| Healthcare Revenue | 38 | 38 | 0.0% | 32 | 169 | 169 | 0.0% | 181 | 181 | 0.0% |
| Adj. EBITDA | 214 | 214 | 0.0% | 170 | 953 | 953 | 0.0% | 1,101 | 1,101 | 0.0% |
| Civil Adj. EBITDA | 157 | 157 | 0.0% | 125 | 688 | 688 | 0.0% | 790 | 790 | 0.0% |
| Defence & Security Adj. EBITDA | 52 | 52 | 0.0% | 36 | 245 | 245 | 0.0% | 283 | 283 | 0.0% |
| Healthcare Adj. EBITDA | 5 | 5 | 0.0% | 8 | 20 | 20 | 0.0% | 28 | 28 | 0.0% |
| Adjusted Operating Income | 129 | 129 | 0.0% | 98 | 611 | 611 | 0.0% | 748 | 748 | 0.0% |
| Adj. Operating Income Margin % | 13.7% | 13.7% | 0bps | 13.1% | 15.1% | 15.1% | 0bps | 16.8% | 16.8% | 0bps |
| Civil Adj. EBIT | 97 | 97 | 0.0% | 70 | 444 | 444 | 0.0% | 536 | 536 | 0.0% |
| Defence & Security Adj. EBIT | 31 | 31 | 0.0% | 24 | 161 | 161 | 0.0% | 197 | 197 | 0.0% |
| Healthcare Adj. EBIT | 2 | 2 | 0.0% | 5 | 7 | 7 | 0.0% | 14 | 14 | 0.0% |
| Adj. EPS (F.D) | \$0.23 | \$0.23 | 0.0% | \$0.19 | \$1.14 | \$1.14 | 0.0% | \$1.47 | \$1.47 | 0.0% |
| Consensus EBITDA | | 210 | | | | 938 | | | 1,105 | |

Source: Company reports, RBC Capital Markets estimates



Exhibit 10 - Chorus estimate revisions detail

| | Q2/22E | | | 2022E | | | 2023E | | |
|---------------------------------------|--------|-----|--------|-------|-------|--------|-------|-------|--------|
| | OLD | NEW | Var | OLD | NEW | Var | OLD | NEW | Var |
| Revenue breakdown | | | | | | | | | |
| Controllable Revenue | 193 | 193 | 0.0% | 706 | 760 | 7.6% | 753 | 844 | 12.2% |
| Leasing under CPA | 36 | 36 | 0.0% | 146 | 146 | 0.0% | 146 | 146 | 0.0% |
| Margin compensation | 17 | 17 | 0.0% | 63 | 63 | 0.0% | 63 | 63 | 0.0% |
| Incentives | 0.6 | 0.6 | 0.0% | 3 | 3 | 0.0% | 2 | 2 | 0.0% |
| Pass through revenue | 38 | 41 | 7.2% | 196 | 189 | -3.7% | 210 | 202 | -3.7% |
| Passenger revenue | 284 | 287 | 1.0% | 1,113 | 1,160 | 4.2% | 1,174 | 1,258 | 7.1% |
| Regional Aircraft Leasing | 69 | 48 | -30.4% | 250 | 196 | -21.5% | 290 | 232 | -20.0% |
| Other - Charter, contract flying, MRO | 23 | 23 | 0.0% | 94 | 94 | 0.0% | 100 | 94 | -6.0% |
| Total Revenues | 376 | 358 | -4.9% | 1,460 | 1,453 | -0.5% | 1,568 | 1,587 | 1.3% |
| Total Expenses | 299 | 293 | -2.0% | 1,181 | 1,216 | 3.0% | 1,288 | 1,309 | 1.6% |
| Total Operating Income | 77 | 65 | -16.1% | 280 | 237 | -15.1% | 280 | 278 | -0.5% |
| Depreciation and Amortization | 57 | 49 | -15.1% | 154 | 196 | 27.5% | 168 | 197 | 17.2% |
| EBITDA | 135 | 114 | -15.7% | 437 | 437 | 0.0% | 448 | 476 | 6.1% |

Source: Company reports, RBC Capital Markets estimates

Exhibit 11 - Exchange Income estimate revisions detail

| ESTIMATE SUMMARY (C\$ millions) | Q2/22E | | | Q2/21 | 2022E | | | 2023E | | |
|--------------------------------------|---------|----------------|------|----------------|-----------|------------------|------|-----------|------------------|------|
| | Old | New | % Δ | Actual | Old | New | % Δ | Old | New | % Δ |
| Total revenue | 505,059 | 505,059 | 0.0% | 322,070 | 1,950,486 | 1,950,486 | 0.0% | 2,151,236 | 2,151,236 | 0.0% |
| Total Aviation Revenues | 329,298 | 329,298 | 0.0% | 197,934 | 1,227,552 | 1,227,552 | 0.0% | 1,263,051 | 1,263,051 | 0.0% |
| Total Manufacturing Revenues | 175,761 | 175,761 | 0.0% | 124,136 | 722,934 | 722,934 | 0.0% | 888,185 | 888,185 | 0.0% |
| Adj. EBITDA | 109,012 | 109,012 | 0.0% | 81,061 | 423,796 | 423,796 | 0.0% | 526,821 | 526,821 | 0.0% |
| Total Aviation EBITDA | 95,496 | 95,496 | 0.0% | 68,563 | 351,134 | 351,134 | 0.0% | 392,403 | 392,403 | 0.0% |
| Total Manufacturing EBITDA | 21,091 | 21,091 | 0.0% | 19,726 | 102,732 | 102,732 | 0.0% | 164,535 | 164,535 | 0.0% |
| Net income | 25,822 | 25,822 | 0.0% | 16,506 | 99,987 | 99,987 | 0.0% | 158,271 | 158,271 | 0.0% |
| EPS (Diluted) | \$0.65 | \$0.65 | 0.0% | \$0.43 | \$2.52 | \$2.52 | 0.0% | \$3.99 | \$3.99 | 0.0% |
| Adj. net income (diluted) | 29,322 | 29,322 | 0.0% | 19,781 | 114,569 | 114,569 | 0.0% | 172,271 | 172,271 | 0.0% |
| Adj. EPS (Diluted) | \$0.74 | \$0.74 | 0.0% | \$0.52 | \$2.89 | \$2.89 | 0.0% | \$4.34 | \$4.34 | 0.0% |
| FCF (less maintenance capex) | 35,449 | 35,449 | 0.0% | 36,517 | 153,971 | 153,971 | 0.0% | 218,564 | 218,564 | 0.0% |
| FCF (less maintenance capex) / share | \$0.89 | \$0.89 | 0.0% | \$0.96 | \$3.88 | \$3.88 | 0.0% | \$5.51 | \$5.51 | 0.0% |
| Consensus EBITDA | | 102,038 | | | | 413,564 | | | 514,093 | |

Source: Company reports, RBC Capital Markets estimates



Valuations

Air Canada

Applying a 5.1x EV/EBITDA multiple to our 2024 estimates (which we then discount back one year at 10%), we derive our price target of \$18. Our target multiple is in line with the historical group average multiple and in line with peers and supported by our view that the industry should largely return to normal by 2024. Our base case reflects the following assumptions: (1) near-term headwinds from return to travel disruptions followed by a general return to “normal” by 2024 and (2) a reduction in capital intensity out to 2023. Our price target supports our Sector Perform rating.

Bombardier Inc.

We apply a target multiple of 5x to our 2025 EBITDA estimate of \$1.54B and then discount back two years at 13% to derive our \$32 price target. Our target multiple is based on a significant discount to peers and an improving yet uncertain demand environment. We use EBITDA (as opposed to PE) as our primary valuation methodology, as we believe it better reflects the company’s growth potential while also taking into account its capital structure. Our price target supports our Outperform, Speculative Risk rating. Our Speculative Risk qualifier reflects BBD’s elevated leverage levels and cash flow visibility.

Chorus Aviation Inc.

Our \$4.50 price target is derived from a sum-of-the-parts valuation. We value Chorus's core-CPA segment at a 5.0x EV/EBITDA multiple based on our 2023 estimates and we value the company's leasing segment at a 6.0x P/E multiple based on our assumptions for operating and funding costs attributable to the segment. We believe these multiples are appropriate when assessed relative to historical early-cycle peer multiples. This generates our \$4.50 price target, which is the basis of our Outperform rating.

Appendix 1 – Airline comparables

| Symbol | 25-Jul-22 Price | Mkt Cap (MM) | EV/EBITDA | | | | EV/Sales | | | | EBITDA Margin | | | | | |
|--------------------------|-----------------|--------------|-----------|--------|--------------|-------------|--------------|-------------|-------------|-------------|---------------|-------------|-------------|-------------|------------|------------|
| | | | 2020 | 2021 | 2022E | 2023E | 2020 | 2021 | 2022E | 2023E | 2020 | 2021 | 2022E | 2023E | | |
| Discount Airlines | | | | | | | | | | | | | | | | |
| Southwest | LUV-US | US\$ | \$40.62 | 24,086 | -5.4x | NMF | 5.3x | 4.4x | 2.3x | 1.3x | 0.8x | 0.8x | -42% | 0% | 16% | 18% |
| JetBlue | JBLU-US | US\$ | \$8.44 | 2,707 | -3.2x | NMF | 12.5x | 4.2x | 1.6x | 0.8x | 0.5x | 0.5x | -49% | -6% | 4% | 11% |
| Discount Average | | | | | -4.3x | NMF | 8.9x | 4.3x | 1.9x | 1.0x | 0.7x | 0.6x | -46% | -3% | 10% | 15% |
| Mainline Airlines | | | | | | | | | | | | | | | | |
| Air Canada | AC-CA | C\$ | \$16.96 | 6,306 | -7.0x | NMF | 11.0x | 5.3x | 2.5x | 2.2x | 0.9x | 0.8x | -35% | -23% | 8% | 15% |
| Delta Air Lines | DAL-US | US\$ | \$31.41 | 20,140 | -7.5x | NMF | 7.6x | 5.4x | 2.4x | 1.4x | 0.9x | 0.8x | -32% | -2% | 12% | 16% |
| United Continental | UAL-US | US\$ | \$36.34 | 11,873 | -4.8x | NMF | 7.4x | 4.7x | 2.0x | 1.3x | 0.7x | 0.6x | -42% | -8% | 10% | 13% |
| American Airlines | AAL-US | US\$ | \$13.75 | 8,931 | -4.4x | NMF | 14.5x | 7.6x | 2.3x | 1.3x | 0.8x | 0.8x | -53% | -12% | 6% | 10% |
| Mainline Average | | | | | -5.9x | NMF | 10.2x | 5.7x | 2.3x | 1.6x | 0.8x | 0.8x | -41% | -11% | 9% | 14% |
| Regional Airlines | | | | | | | | | | | | | | | | |
| Chorus Aviation | CHR-CA | C\$ | \$3.13 | 597 | 7.2x | 7.6x | 5.8x | 5.3x | 2.7x | 2.5x | 1.7x | 1.6x | 37% | 32% | 30% | 30% |
| SkyWest Inc. | SKYW-US | US\$ | \$21.75 | 1,099 | 5.1x | 5.1x | 5.1x | 5.1x | 1.7x | 1.4x | 1.3x | 1.3x | 34% | 26% | 25% | 25% |
| Regional Average | | | | | 6.2x | 6.4x | 5.4x | 5.2x | 2.2x | 1.9x | 1.5x | 1.4x | 35% | 29% | 28% | 27% |
| Airline Average | | | | | -2.5x | NMF | 8.7x | 5.2x | 2.2x | 1.5x | 1.0x | 0.9x | -23% | 1% | 14% | 17% |

Sources: Company reports, FactSet, and RBC Capital Markets estimates for Air Canada and Chorus Aviation. Priced at close on July 25, 2022

Appendix 2 – Aerospace comparables

| Company Name | Exch: Ticker | Price 25-Jul-22 | Mkt. Cap (\$MM's) | Net Debt to EBITDA | EV/EBITDA | | | | | 2020A EBITDA | 2021A EBITDA | 2022E EBITDA | 2023E EBITDA | |
|--|-------------------|--------------------|----------------------|-----------------------|-------------|---------------|---------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | | | | 2019A | 2020A | 2021A | 2022E | 2023E | Margin | Margin | Margin | Margin | |
| Aerospace | | | | | | | | | | | | | | |
| Boeing | NYSE:BA | US\$ | 156.64 | 92,674 | -60.7x | 469.3x | -13.6x | -184.5x | 28.2x | 14.5x | -17.5% | -1.2% | 6.6% | 10.5% |
| Embraer | NYSE:ERJ | US\$ | 8.78 | 1,625 | -45.5x | 18.2x | -89.5x | 9.1x | 7.8x | 5.8x | -1.0% | 8.6% | 8.7% | 9.8% |
| General Dynamics | NYSE:GD | US\$ | 218.80 | 60,762 | 2.0x | 12.9x | 14.1x | 13.9x | 13.8x | 12.4x | 13.3% | 13.2% | 13.0% | 13.5% |
| Textron | NYSE:TXT | US\$ | 64.30 | 13,830 | 2.0x | 9.9x | 16.2x | 11.2x | 9.9x | 9.1x | 8.3% | 11.4% | 11.9% | 12.2% |
| Average | | | | | | 127.6x | -18.2x | -37.6x | 14.9x | 10.4x | 0.8% | 8.0% | 10.0% | 11.5% |
| Transportation & Conglomerates | | | | | | | | | | | | | | |
| Siemens | XE:SIE | EUR | 104.40 | 88,740 | 5.4x | 12.7x | 16.8x | 14.1x | 11.5x | 10.6x | 13.7% | 15.0% | 16.4% | 17.2% |
| General Electric | NYSE:GE | US\$ | 68.36 | 75,241 | 2.1x | 7.7x | 14.6x | 11.9x | 9.6x | 7.5x | 7.6% | 10.0% | 12.3% | 14.5% |
| United Technologies | NYSE:UTX | US\$ | 94.57 | 140,646 | 2.9x | 12.1x | 18.0x | 15.7x | 14.2x | 12.2x | 16.3% | 16.6% | 17.3% | 18.5% |
| Average | | | | | | 10.8x | 16.4x | 13.9x | 11.8x | 10.1x | 12.5% | 13.8% | 15.3% | 16.7% |
| Bombardier | TSX: BBD.B | C\$ | \$21.17 | 2,014 | 6.3x | 7.8x | -21.9x | 10.4x | 8.2x | 6.5x | -3.8% | 8.5% | 12.8% | 15.3% |
| Source: Company reports, FactSet, and RBC Capital Markets estimates for Bombardier. Note BBD Net Debt/EBITDA uses 2022E numbers. Priced at market close on July 25, 2022 | | | | | | | | | | | | | | |
| Aerospace Multiples | | | | | | 127.6x | -18.2x | -37.6x | 14.9x | 10.4x | 0.8% | 8.0% | 10.0% | 11.5% |
| Transportation Multiples (ex. GE, UTX) | | | | | | 12.7x | 16.8x | 14.1x | 11.5x | 10.6x | 13.7% | 15.0% | 16.4% | 17.2% |
| Average | | | | | | 70.1x | -0.7x | -11.8x | 13.2x | 10.5x | 7.2% | 11.5% | 13.2% | 14.3% |

Appendix 3 – CAE comparables

| | Ticker | Rating ¹ | Share Price | Mkt Cap (\$MM) | EV (\$MM) | Yield (%) | EV/EBITDA | | P/E | |
|---|----------|---------------------|-------------|----------------|-----------|-----------|-----------|-------|-------|-------|
| | | | | | | | 'F23E | 'F24E | 'F23E | 'F24E |
| CAE | CAE-CA | OP | \$33.52 | \$10,676 | \$13,376 | 0.0% | 14.0x | 12.2x | 29.4x | 22.8x |
| | | | | | | | EV/EBITDA | | P/E | |
| | | | | | | | '22E | '23E | '22E | '23E |
| Defense^{2,3} | | | | | | | | | | |
| General Dynamics Corporation | GD-US | | \$218.80 | \$60,762 | \$72,671 | 2.3% | 14.2x | 12.7x | 18.0x | 15.5x |
| Lockheed Martin Corporation | LMT-US | | \$399.80 | \$106,390 | \$116,662 | 2.8% | 12.1x | 11.5x | 17.8x | 14.2x |
| Northrop Grumman Corporation | NOC-US | | \$453.32 | \$70,466 | \$81,593 | 1.5% | 16.7x | 15.9x | 18.2x | 16.6x |
| Raytheon Company | RTX-US | | \$94.57 | \$140,646 | \$166,367 | 2.3% | 14.1x | 12.1x | 19.8x | 16.3x |
| L3Harris Technologies Inc | LHX-US | | \$226.30 | \$43,648 | \$50,645 | 2.0% | 13.7x | 12.9x | 16.7x | 15.4x |
| CACI International Inc Class A | CACI-US | | \$291.23 | \$6,818 | \$9,160 | 0.0% | 14.1x | 12.9x | 16.3x | 14.9x |
| Curtiss-Wright Corporation | CW-US | | \$137.38 | \$5,282 | \$6,324 | 0.6% | 11.5x | 10.9x | 16.8x | 15.8x |
| Huntington Ingalls Industries, Inc. | HII-US | | \$210.58 | \$8,433 | \$11,350 | 2.3% | 12.1x | 11.0x | 13.9x | 11.6x |
| Teledyne Technologies Incorporated | TDY-US | | \$400.00 | \$18,737 | \$22,550 | 0.0% | 16.5x | 15.6x | 22.2x | 20.1x |
| Peer Average - Defense | | | | | | 1.5% | 13.9x | 12.8x | 17.8x | 15.6x |
| Aerospace^{2,3} | | | | | | | | | | |
| Boeing Company | BA-US | | \$156.64 | \$92,674 | \$136,071 | 0.0% | 27.8x | 14.3x | n.a. | 29.9x |
| Honeywell International Inc. | HON-US | | \$181.26 | \$123,390 | \$132,498 | 2.2% | 14.8x | 13.6x | 20.9x | 18.8x |
| Embraer S.A. | EMBR3-BR | | \$11.79 | \$8,661 | \$17,152 | 0.0% | 7.8x | 5.9x | n.a. | 14.8x |
| Hexcel Corporation | HXL-US | | \$57.38 | \$4,823 | \$5,569 | 0.7% | 18.3x | 14.2x | 47.6x | 29.1x |
| Spirit AeroSystems Holdings, Inc. Class A | SPR-US | | \$33.61 | \$3,530 | \$5,930 | 0.1% | 14.9x | 7.8x | n.a. | 15.2x |
| Peer Average - Aerospace | | | | | | 0.6% | 16.7x | 11.2x | 34.2x | 21.6x |

1. Investment ratings: Outperform (OP), Sector Perform (SP), Underperform (U)

2. FactSet consensus estimates

3. USD

Appendix 4 – EIF comparables

| Symbol | 25-Jul Price | Mkt Cap (\$MM) | EBITDA (MM) | | | EBITDA Margin (MM) | | | EV/EBITDA | | | Net Debt/ EBITDA | Div. Yield | | |
|--|--------------|----------------|----------------|--------------|------------|--------------------|------------|--------------|--------------|--------------|--------------|------------------|-------------|-------------|-------------|
| | | | 2021 | 2022E | 2023E | 2021 | 2022E | 2023E | 2021 | 2022E | 2023E | | | | |
| Aviation | | | | | | | | | | | | | | | |
| Chorus Aviation Inc. | CHR | C\$ | \$3.13 | 597 | 329 | 437 | 476 | 32.2% | 30.1% | 30.0% | 7.6x | 5.8x | 5.3x | 5.8x | N/A |
| Alaska Airlines | ALK | US\$ | \$43.74 | 5,515 | 107 | 1,218 | 1,556 | 1.7% | 12.7% | 15.6% | 57.6x | 5.1x | 4.0x | 6.1x | N/A |
| Hawaiian Airlines | HAL | US\$ | \$28.42 | 25,634 | 2,716 | 3,870 | 4,841 | 17.8% | 19.1% | 20.7% | 12.1x | 8.5x | 6.8x | 2.7x | N/A |
| Air Lease Corp. | AL | US\$ | \$34.95 | 3,874 | 1,840 | 1,418 | 2,550 | 88.1% | 59.8% | 91.6% | 11.0x | 14.2x | 7.9x | 8.9x | 2.1% |
| AerCap Holdings | AER | US\$ | \$43.63 | 10,707 | 4,244 | 5,752 | 6,512 | 81.2% | 82.9% | 88.0% | 13.7x | 10.1x | 8.9x | 11.2x | N/A |
| Air Transport Services Group | ATSG | US\$ | \$29.52 | 2,195 | 541 | 645 | 707 | 31.2% | 32.0% | 32.8% | 6.5x | 5.4x | 4.9x | 2.4x | N/A |
| SkyWest Inc. | SKYW | US\$ | \$21.75 | 1,099 | 681 | 641 | 684 | 25.1% | 22.4% | 23.8% | 5.4x | 5.7x | 5.4x | 3.8x | N/A |
| Airlines/Aerospace Average | | | | | | | | 39.5% | 36.8% | 42.4% | 15.5x | 7.9x | 6.4x | 5.3x | 1.4% |
| Manufacturing | | | | | | | | | | | | | | | |
| Heroux-Devtek | HRX | C\$ | \$14.21 | 492 | 83 | 90 | 100 | 15.5% | 15.4% | 16.1% | 7.7x | 7.2x | 6.4x | 1.8x | N/A |
| Russel Metals | RUS | C\$ | \$26.86 | 1,695 | 666 | 470 | 323 | 15.8% | 9.9% | 8.0% | 2.9x | 4.2x | 6.1x | 0.4x | 5.7% |
| Magellan | MAL | C\$ | \$7.22 | 417 | 56 | 72 | 118 | 8.2% | 9.0% | 13.3% | 8.3x | 6.4x | 3.9x | 0.8x | 5.8% |
| Mastec | MTZ | US\$ | \$68.36 | 5,189 | 931 | 829 | 1,057 | 11.7% | 9.0% | 10.0% | 7.7x | 8.6x | 6.8x | 2.1x | N/A |
| New Flyer Industries Inc. | NFI | C\$ | \$13.25 | 1,022 | 210 | 12 | 270 | 7.0% | 0.4% | 7.2% | 8.9x | n.a. | 6.9x | 4.0x | 1.6% |
| Manufacturing Average | | | | | | | | 11.6% | 8.7% | 10.9% | 7.1x | 6.6x | 6.0x | 1.8x | 4.4% |
| Financial/Holding Companies | | | | | | | | | | | | | | | |
| Alaris Royalty | AD | C\$ | \$16.56 | 748 | 127 | 154 | 156 | 85.7% | 86.1% | 88.9% | 9.6x | 7.9x | 7.8x | 3.7x | 8.0% |
| Diversified Royalty Corp. | DIV | C\$ | \$2.63 | 327 | 39 | 44 | 45 | 93.1% | 92.9% | 93.0% | 12.2x | 11.0x | 10.6x | 3.9x | 8.4% |
| Financial/Holding Company Average | | | | | | | | 89.4% | 89.5% | 90.9% | 10.9x | 9.4x | 9.2x | 3.8x | 8.2% |
| Airlines/Aerospace Average | | | | | | | | 39.5% | 36.8% | 42.4% | 15.5x | 7.9x | 6.4x | 5.3x | 1.4% |
| Manufacturing Average | | | | | | | | 11.6% | 8.7% | 10.9% | 7.1x | 6.6x | 6.0x | 1.8x | 4.4% |
| Blended average (75/25) | | | | | | | | 32.5% | 29.8% | 34.5% | 13.4x | 7.6x | 6.3x | 4.5x | 2.2% |
| Exchange Income Corp. | | C\$ | \$45.75 | 1,814 | 330 | 424 | 527 | 23.3% | 21.7% | 24.5% | 10.3x | 8.0x | 6.5x | 3.7x | 5.0% |

Priced as of market close May 16, 2022. Source: RBC estimates for EIF and CHR, FactSet consensus for all others.

Appendix 5 – AC Model Summary

AIR CANADA (TSX: AC/B, TSX: AC/A)

| FY Dec 31 | 2020 | 2021 | Q1/22 | Q2/22E | Q3/22E | Q4/22E | 2022E | Q1/23E | Q2/23E | Q3/23E | Q4/23E | 2023E | 2024E | 2025E |
|--|-------------------|------------------|------------------|------------------|------------------|----------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Traffic / RPM (MMs) | 23,239 | 21,045 | 9,481 | 14,669 | 16,967 | 18,502 | 59,619 | 17,034 | 21,117 | 25,159 | 19,263 | 82,572 | 94,113 | 95,054 |
| % change | -75.3% | -9.4% | 417.8% | 769.5% | 114.4% | 92.5% | 183.3% | 79.7% | 44.0% | 48.3% | 4.1% | 38.5% | 14.0% | 1.0% |
| Capacity / ASM (MMs) | 37,703 | 33,384 | 14,297 | 20,374 | 22,623 | 23,127 | 80,421 | 20,813 | 25,119 | 29,211 | 23,788 | 98,931 | 112,814 | 113,942 |
| % change | -66.6% | -11.5% | 239.5% | 409.3% | 103.5% | 64.5% | 140.9% | 45.6% | 23.3% | 29.1% | 2.9% | 23.0% | 14.0% | 1.0% |
| Load Factor (%) | 61.6% | 63.0% | 66.3% | 72.0% | 75.0% | 80.0% | 74.1% | 81.8% | 84.1% | 86.1% | 81.0% | 83.5% | 83.4% | 83.4% |
| change (% pts) | -21.8% | 1.4% | 22.8% | 29.8% | 3.8% | 11.6% | 11.1% | 15.5% | 12.1% | 11.1% | 1.0% | 9.3% | 0.0% | 0.0% |
| Yield (\$) | 0.211 | 0.222 | 0.202 | 0.235 | 0.234 | 0.237 | 0.227 | 0.191 | 0.189 | 0.188 | 0.191 | 0.190 | 0.176 | 0.180 |
| % change | 15.1% | 5.2% | -6.3% | -7.0% | 13.0% | 12.0% | 2.4% | -5.5% | -19.5% | -19.5% | -19.5% | -16.4% | -7.1% | 2.0% |
| RASM (Rev per unit of capacity, cents) | 11.6 | 13.5 | 13.4 | 16.9 | 17.5 | 19.0 | 17.1 | 15.6 | 15.9 | 16.2 | 15.5 | 15.8 | 14.7 | 15.0 |
| CASM (Costs per unit of capacity, cents) | 25.8 | 28.4 | 21.8 | 20.8 | 19.3 | 20.3 | 20.4 | 19.1 | 17.1 | 16.1 | 17.2 | 17.2 | 15.6 | 15.6 |
| Fuel Cost/ASM (cents) | 3.5 | 4.7 | 5.2 | 7.5 | 7.3 | 7.2 | 7.0 | 5.2 | 5.1 | 5.0 | 4.9 | 5.0 | 4.5 | 4.3 |
| CASM (excl. fuel) (cents) | 22.3 | 23.7 | 16.6 | 13.3 | 12.0 | 13.2 | 13.5 | 13.9 | 12.1 | 11.1 | 12.3 | 12.2 | 11.1 | 11.2 |
| Total Revenues | 5,833 | 6,400 | 2,573 | 4,002 | 4,519 | 5,043 | 16,136 | 3,935 | 4,574 | 5,312 | 4,361 | 18,183 | 19,157 | 19,710 |
| % change | -69.5% | 9.7% | 252.9% | 378.1% | 114.9% | 84.7% | 152.1% | 52.9% | 14.3% | 17.6% | -13.5% | 12.7% | 5.4% | 2.9% |
| Wages, salaries and benefits | 2242 | 2283 | 707 | 732 | 690 | 688 | 2818 | 750 | 810 | 806 | 778 | 3144 | 3335 | 3487 |
| % Sales | 38.4% | 35.7% | 27.5% | 18.3% | 15.3% | 13.6% | 17.5% | 19.1% | 17.7% | 15.2% | 17.8% | 17.3% | 17.4% | 17.7% |
| Aircraft Fuel - total | 1322 | 1576 | 750 | 1524 | 1661 | 1657 | 5592 | 1077 | 1271 | 1450 | 1162 | 4960 | 5113 | 4929 |
| % Sales | 22.7% | 24.6% | 29.1% | 38.1% | 36.8% | 32.9% | 34.7% | 27.4% | 27.8% | 27.3% | 26.6% | 27.3% | 26.7% | 25.0% |
| Sales and distribution costs | 252 | 244 | 108 | 153 | 158 | 173 | 593 | 170 | 197 | 223 | 175 | 765 | 874 | 883 |
| % Sales | 4.3% | 3.8% | 4.2% | 3.8% | 3.5% | 3.4% | 3.7% | 4.3% | 4.3% | 4.2% | 4.0% | 4.2% | 4.6% | 4.5% |
| Catering and onboard services | 171 | 165 | 64 | 81 | 88 | 93 | 326 | 94 | 100 | 114 | 95 | 403 | 439 | 444 |
| % Sales | 2.9% | 2.6% | 2.5% | 2.0% | 2.0% | 1.8% | 2.0% | 2.4% | 2.2% | 2.1% | 2.2% | 2.2% | 2.3% | 2.3% |
| Aircraft maintenance | 681 | 656 | 26 | 190 | 190 | 190 | 596 | 210 | 210 | 210 | 210 | 840 | 865 | 891 |
| % Sales | 11.7% | 10.3% | 1.0% | 4.7% | 4.2% | 3.8% | 3.7% | 5.3% | 4.6% | 4.0% | 4.8% | 4.6% | 4.5% | 4.5% |
| Airport and navigation fees | 545 | 562 | 183 | 181 | 198 | 201 | 763 | 183 | 224 | 257 | 207 | 871 | 970 | 980 |
| % Sales | 9.3% | 8.8% | 7.1% | 4.5% | 4.4% | 4.0% | 4.7% | 4.7% | 4.9% | 4.8% | 4.7% | 4.8% | 5.1% | 5.0% |
| Communications and information technol | 372 | 362 | 116 | 66 | 67 | 95 | 345 | 125 | 82 | 86 | 98 | 391 | 452 | 457 |
| % Sales | 6.4% | 5.7% | 4.5% | 1.7% | 1.5% | 1.9% | 2.1% | 3.2% | 1.8% | 1.6% | 2.2% | 2.2% | 2.4% | 2.3% |
| Other | 2041 | 1896 | 633 | 825 | 844 | 1094 | 3396 | 772 | 900 | 1047 | 857 | 3577 | 3388 | 3488 |
| % Sales | 35.0% | 29.6% | 24.6% | 20.6% | 18.7% | 21.7% | 21.0% | 19.6% | 19.7% | 19.7% | 19.7% | 19.7% | 17.7% | 17.7% |
| Regional airline expense (ex fuel and DA) | 1086 | 1042 | 316 | 465 | 527 | 590 | 1899 | 418 | 488 | 569 | 465 | 1940 | 1952 | 2010 |
| % Sales | 18.6% | 16.3% | 12.3% | 11.6% | 11.7% | 11.7% | 11.8% | 10.6% | 10.7% | 10.7% | 10.7% | 10.7% | 10.2% | 10.2% |
| Total Operating Costs | 7,626 | 7,744 | 2,587 | 3,753 | 3,896 | 4,192 | 14,429 | 3,382 | 3,794 | 4,194 | 3,581 | 14,951 | 15,438 | 15,558 |
| EBITDA | (2,043) | (1,464) | (143) | 164 | 543 | 736 | 1,300 | 366 | 675 | 1,016 | 661 | 2,718 | 3,123 | 3,548 |
| % of sales | -35.0% | -22.9% | -5.6% | 4.1% | 12.0% | 14.6% | 8.1% | 9.3% | 14.7% | 19.1% | 15.2% | 14.9% | 16.3% | 18.0% |
| Depreciation, amortization and impairm | 1,849 | 1,616 | 403 | 400 | 399 | 398 | 1,601 | 401 | 400 | 399 | 398 | 1,599 | 1,586 | 1,575 |
| EBIT (Excluding Special Charges) | (3,776) | (3,049) | (550) | (237) | 144 | 338 | (305) | (35) | 275 | 616 | 263 | 1,119 | 1,537 | 1,974 |
| % of sales | -64.7% | -47.6% | -21.4% | -5.9% | 3.2% | 6.7% | -1.9% | -0.9% | 6.0% | 11.6% | 6.0% | 6.2% | 8.0% | 10.0% |
| Net Income | (3,990) | (3,602) | (974) | (419) | (32) | 143 | (1,282) | (228) | 88 | 443 | 75 | 377 | 856 | 1,006 |
| EPS (F.D) (\$) (Exc. Special charges) | \$ (14.14) | \$ (9.69) | \$ (2.36) | \$ (1.02) | \$ (0.08) | \$ 0.35 | \$ (3.11) | \$ (0.55) | \$ 0.21 | \$ 1.08 | \$ 0.18 | \$ 0.92 | \$ 2.08 | \$ 2.44 |
| Net debt | 5,488 | 7,721 | 7,654 | 8,048 | 8,055 | 7,988 | 7,988 | 8,190 | 8,077 | 7,610 | 7,612 | 7,612 | 6,669 | 5,716 |
| Net debt/LTM EBITDA | -2.7x | -5.3x | -9.1x | -328.6x | 13.7x | 6.1x | 6.1x | 4.5x | 3.5x | 2.7x | 2.8x | 2.8x | 2.1x | 1.6x |

Source: RBC Capital Markets estimates, Company reports

Appendix 6 – BBD Model Summary

| Summary Income Statement (in US \$MM's) | 2020 | Q1/21 | Q2/21 | Q3/21 | Q4/21 | 2021 | Q1/22 | Q2/22E | Q3/22E | Q4/22E | 2022E | Q1/23E | Q2/23E | Q3/23E | Q4/23E | 2023E | 2024E | 2025E |
|--|------------------|----------------|------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|----------------|
| Aerospace Key Drivers | | | | | | | | | | | | | | | | | | |
| Business Jet Deliveries | 114 | 26 | 29 | 27 | 38 | 120 | 21 | 26 | 34 | 42 | 123 | 25 | 27 | 33 | 41 | 126 | 131 | 133 |
| <i>Delivery Growth</i> | -19.7% | 0.0% | 45.0% | 12.5% | -13.6% | 5.3% | -19.2% | -10.3% | 25.9% | 10.5% | 2.5% | 21.0% | 3.8% | -2.9% | -2.4% | 2.8% | 4.0% | 1.5% |
| Commercial Jet Deliveries | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Delivery Growth</i> | -82.8% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total Aircraft Deliveries | 119 | 26 | 29 | 27 | 38 | 120 | 21 | 26 | 34 | 42 | 123 | 25 | 27 | 33 | 41 | 126 | 131 | 133 |
| Transportation Key Drivers | | | | | | | | | | | | | | | | | | |
| Transportation Backlog | 35,363 | 36,271 | 36,433 | 36,343 | 36,254 | 36,254 | 37,261 | 37,450 | 37,381 | 37,311 | 37,311 | 38,421 | 38,605 | 38,523 | 38,441 | 38,441 | 39,617 | 40,830 |
| <i>Backlog Growth</i> | 1.0% | 1.2% | 1.6% | 2.1% | 2.5% | 2.5% | 2.7% | 2.8% | 2.9% | 2.9% | 2.9% | 3.1% | 3.1% | 3.1% | 3.0% | 3.0% | 3.1% | 3.1% |
| Book-to-Bill | 1.0 | 1.4 | 1.1 | 1.0 | 1.0 | 1.1 | 1.4 | 1.1 | 1.0 | 1.0 | 1.1 | 1.5 | 1.1 | 1.0 | 1.0 | 1.1 | 1.1 | 1.1 |
| Bombardier Consolidated | | | | | | | | | | | | | | | | | | |
| Total Revenues | 14,559 | 1,341 | 1,525 | 1,449 | 1,771 | 6,085 | 1,246 | 1,439 | 1,787 | 2,050 | 6,505 | 1,369 | 1,361 | 1,800 | 2,344 | 6,873 | 7,308 | 7,688 |
| Total EBITDA | -311 | 116 | 143 | 142 | 257 | 658 | 179 | 186 | 217 | 264 | 834 | 232 | 231 | 271 | 317 | 1,051 | 1,292 | 1,542 |
| Total EBIT | -525 | 26 | 36 | 48 | 113 | 223 | 73 | 86 | 107 | 144 | 410 | 114 | 113 | 153 | 199 | 579 | 797 | 1,022 |
| <i>EBIT Margin %</i> | -3.6% | 1.9% | 2.4% | 3.3% | 6.4% | 3.7% | 5.9% | 6.0% | 6.0% | 7.0% | 6.3% | 8.3% | 8.3% | 8.5% | 8.5% | 8.4% | 10.9% | 13.3% |
| Net Income Before Special Items | (1,471) | 68 | (369) | (578) | 80 | (799) | (69) | (99) | (91) | (60) | (319) | (51) | (58) | (29) | 16 | (123) | 219 | 681 |
| EPS Before Special Items | \$ (0.62) | \$ 0.03 | \$ (0.16) | \$ (0.24) | \$ 0.03 | \$ (0.35) | \$ (0.80) | \$ (1.12) | \$ (1.03) | \$ (0.70) | \$ (3.65) | \$ (0.61) | \$ (0.69) | \$ (0.37) | \$ 0.09 | \$ (1.58) | \$ 2.01 | \$ 6.87 |
| CFPS \$(Basic) | \$ (0.54) | \$ 0.07 | \$ 0.05 | \$ (0.10) | \$ 0.09 | \$ 0.11 | \$ (1.80) | \$ 0.01 | \$ 0.20 | \$ 0.65 | \$ (0.95) | \$ 0.70 | \$ 0.63 | \$ 0.94 | \$ 1.41 | \$ 3.68 | \$ 7.52 | \$ 12.11 |
| Net debt | 6,414 | 4,179 | 5,078 | 5,663 | 5,372 | 5,372 | 5,247 | 5,404 | 5,464 | 5,251 | 5,251 | 5,618 | 5,916 | 6,105 | 5,073 | 5,073 | 4,630 | 4,049 |

Source: RBC Capital Markets estimates, Company reports



Appendix 7 – CAE Model Summary

| CAE (C\$MM unless otherwise indicated) | F2020A | F2021A | F2022A | FQ1/23E | FQ2/23E | FQ3/23E | FQ4/23E | F2023E | FQ1/24E | FQ2/24E | FQ3/24E | FQ4/24E | F2024E | FQ1/25E | FQ2/25E | FQ3/25E | FQ4/25E | F2025E |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|----------------|
| SEGMENTED RESULTS | | | | | | | | | | | | | | | | | | |
| CIVIL AVIATION | | | | | | | | | | | | | | | | | | |
| Revenue | 2,167.5 | 1,412.9 | 1,617.8 | 460.0 | 473.7 | 527.0 | 549.2 | 2,010.0 | 559.1 | 568.6 | 581.0 | 595.5 | 2,304.3 | 619.5 | 632.3 | 647.2 | 662.7 | 2,561.7 |
| Adjusted Operating Income | 479.4 | 164.3 | 314.7 | 96.6 | 99.5 | 118.6 | 129.1 | 443.7 | 125.8 | 130.8 | 136.5 | 142.9 | 536.0 | 142.5 | 148.6 | 155.3 | 159.1 | 605.4 |
| Adjusted Operating Margin | 22.1% | 11.6% | 19.5% | 21.0% | 21.0% | 22.5% | 23.5% | 22.1% | 22.5% | 23.0% | 23.5% | 24.0% | 23.3% | 23.0% | 23.5% | 24.0% | 24.0% | 23.6% |
| DEFENSE & SECURITY | | | | | | | | | | | | | | | | | | |
| Revenue | 1,331.2 | 1,217.1 | 1,602.1 | 441.4 | 462.3 | 480.3 | 495.7 | 1,879.7 | 472.6 | 487.9 | 501.3 | 512.9 | 1,974.7 | 502.8 | 513.8 | 523.4 | 531.8 | 2,071.8 |
| Adjusted Operating Income | 114.5 | 87.0 | 119.2 | 30.9 | 37.0 | 43.2 | 49.6 | 160.7 | 47.3 | 48.8 | 50.1 | 51.3 | 197.5 | 55.3 | 56.5 | 57.6 | 58.5 | 227.9 |
| Adjusted Operating Margin | 8.6% | 7.1% | 7.4% | 7.0% | 8.0% | 9.0% | 10.0% | 8.5% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% | 11.0% | 11.0% | 11.0% | 11.0% | 11.0% |
| HEALTHCARE | | | | | | | | | | | | | | | | | | |
| Revenue | 124.5 | 351.9 | 151.4 | 37.9 | 40.1 | 38.5 | 52.8 | 169.4 | 41.7 | 44.1 | 42.4 | 52.8 | 181.0 | 45.9 | 48.6 | 46.6 | 52.8 | 193.9 |
| Adjusted Operating Income | (3.5) | 29.3 | 10.6 | 1.5 | 1.6 | 1.5 | 2.1 | 6.8 | 3.3 | 3.5 | 3.4 | 4.2 | 14.5 | 4.6 | 4.9 | 4.7 | 5.3 | 19.4 |
| Adjusted Operating Margin | -2.8% | 8.3% | 7.0% | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% | 8.0% | 8.0% | 8.0% | 8.0% | 8.0% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| CONSOLIDATED RESULTS | | | | | | | | | | | | | | | | | | |
| Revenue | 3,623.2 | 2,981.9 | 3,371.3 | 939.3 | 976.2 | 1,045.8 | 1,097.7 | 4,059.0 | 1,073.4 | 1,100.7 | 1,124.6 | 1,161.2 | 4,460.0 | 1,168.3 | 1,194.6 | 1,217.2 | 1,247.3 | 4,827.3 |
| y/y growth (%) | 9.7% | -17.7% | 13.1% | 24.8% | 19.8% | 23.2% | 14.9% | 20.4% | 14.3% | 12.8% | 7.5% | 5.8% | 9.9% | 8.8% | 8.5% | 8.2% | 7.4% | 8.2% |
| Expenses | | | | | | | | | | | | | | | | | | |
| COGS | 2,539.6 | 2,216.9 | 2,415.8 | 672.5 | 703.5 | 747.0 | 785.5 | 2,908.5 | 768.5 | 793.3 | 803.3 | 830.9 | 3,196.0 | 836.4 | 861.0 | 869.4 | 892.6 | 3,459.3 |
| R&D | 137.5 | 104.7 | 120.8 | 34.9 | 34.9 | 34.9 | 34.9 | 139.6 | 34.9 | 34.9 | 34.9 | 34.9 | 139.6 | 34.9 | 34.9 | 34.9 | 34.9 | 139.6 |
| SG&A | 437.5 | 398.9 | 489.1 | 143.6 | 143.6 | 143.6 | 143.6 | 574.4 | 143.6 | 143.6 | 143.6 | 143.6 | 574.4 | 143.6 | 143.6 | 143.6 | 143.6 | 574.4 |
| Other Gains/Losses | (1.0) | 91.7 | (37.0) | (20.9) | (20.9) | (20.9) | (20.9) | (83.6) | (20.9) | (20.9) | (20.9) | (20.9) | (83.6) | (20.9) | (20.9) | (20.9) | (20.9) | (83.6) |
| After Tax share in profit of equity accounted invest | (27.5) | (2.7) | (48.5) | (15.3) | (15.3) | (15.3) | (15.3) | (61.2) | (15.3) | (15.3) | (15.3) | (15.3) | (61.2) | (15.3) | (15.3) | (15.3) | (15.3) | (61.2) |
| Restructuring Cost/Other | - | 124.0 | 146.9 | (4.5) | (7.7) | (6.8) | (10.9) | (29.9) | (13.8) | (18.0) | (11.0) | (10.5) | (53.3) | (12.9) | (18.6) | (12.1) | (10.4) | (53.9) |
| Adj. Operating Income | 590.4 | 280.6 | 444.5 | 129.0 | 138.1 | 163.3 | 180.7 | 611.2 | 176.4 | 183.1 | 190.0 | 198.4 | 748.0 | 202.4 | 210.0 | 217.6 | 222.8 | 852.7 |
| Adjusted Operating Margin | 16.3% | 9.4% | 13.2% | 13.7% | 14.1% | 15.6% | 16.5% | 15.1% | 16.4% | 16.6% | 16.9% | 17.1% | 16.8% | 17.3% | 17.6% | 17.9% | 17.9% | 17.7% |
| y/y growth (%) | 21.1% | -52.5% | 58.4% | 31.1% | 52.2% | 44.9% | 26.7% | 37.5% | 36.7% | 32.6% | 16.3% | 9.8% | 22.4% | 14.7% | 14.7% | 14.5% | 12.3% | 14.0% |
| Depreciation & Amortization | 305.4 | 319.5 | 310.5 | 85.4 | 84.6 | 85.6 | 85.9 | 341.6 | 87.2 | 87.7 | 88.5 | 89.2 | 352.7 | 90.1 | 90.8 | 91.6 | 92.4 | 364.8 |
| Adj. EBITDA | 895.8 | 600.1 | 755.0 | 214.4 | 222.7 | 249.0 | 266.7 | 952.7 | 263.6 | 270.8 | 278.5 | 287.7 | 1,100.7 | 292.5 | 300.7 | 309.1 | 315.2 | 1,217.5 |
| Adjusted EBITDA Margin | 24.7% | 20.1% | 22.4% | 22.8% | 22.8% | 23.8% | 24.3% | 23.5% | 24.6% | 24.6% | 24.8% | 24.8% | 24.7% | 25.0% | 25.2% | 25.4% | 25.3% | 25.2% |
| y/y growth (%) | 28.4% | -33.0% | 25.8% | 26.5% | 31.5% | 29.3% | 19.3% | 26.2% | 23.0% | 21.6% | 11.9% | 7.9% | 15.5% | 10.9% | 11.1% | 11.0% | 9.6% | 10.6% |
| Adj. Operating EPS | \$1.33 | \$0.47 | \$0.84 | \$0.23 | \$0.25 | \$0.31 | \$0.35 | \$1.14 | \$0.34 | \$0.36 | \$0.38 | \$0.40 | \$1.47 | \$0.41 | \$0.42 | \$0.44 | \$0.46 | \$1.73 |
| y/y growth (%) | 8.4% | -65.2% | 80.0% | 20.1% | 48.6% | 62.8% | 22.2% | 36.0% | 51.3% | 44.4% | 21.1% | 12.3% | 29.4% | 18.6% | 18.3% | 17.9% | 15.0% | 17.4% |
| Free Cash Flow (excl. dividends) | 462.1 | 346.8 | 341.5 | 8.1 | 14.5 | 185.2 | 199.1 | 406.9 | 45.8 | 51.5 | 207.7 | 215.0 | 520.0 | 67.6 | 74.3 | 231.0 | 235.9 | 608.8 |
| FCF conversion | 129% | 273% | 131% | 11% | 18% | 187% | 177% | 112% | 42% | 45% | 173% | 170% | 111% | 52% | 55% | 163% | 162% | 110% |
| Net Debt to EBITDA | 2.6x | 2.4x | 3.6x | 3.4x | 3.3x | 2.9x | 2.6x | 2.6x | 2.5x | 2.4x | 2.2x | 2.0x | 2.0x | 2.0x | 1.9x | 1.7x | 1.5x | 1.5x |

Source: Company Reports, RBC Capital Markets estimates

Appendix 8 – CHR Model Summary

Chorus Aviation (TSX: CHR)

| FY Dec 31 | 2019 | 2020 | Q1/21 | Q2/21 | Q3/21 | Q4/21 | 2021 | Q1/22 | Q2/22E | Q3/22E | Q4/22E | 2022E | Q1/23E | Q2/23E | Q3/23E | Q4/23E | 2023E |
|--|--------|--------|---------|--------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Chorus Aviation Income Statement (\$MM) | | | | | | | | | | | | | | | | | |
| Revenue | 1,366 | 948.7 | 202.5 | 199.9 | 274.4 | 346.5 | 1023.3 | 342.4 | 357.9 | 361.7 | 391.4 | 1453.3 | 394.1 | 389.4 | 383.4 | 420.5 | 1587.4 |
| % change | -5.8% | -30.6% | -42.2% | 8.5% | 39.7% | 58.8% | 7.9% | 69.1% | 79.0% | 31.8% | 12.9% | 42.0% | 15.1% | 8.8% | 6.0% | 7.5% | 9.2% |
| Salaries, wages and benefits | 471 | 313 | 101 | 64 | 94 | 107 | 366 | 120 | 104 | 108 | 117 | 449 | 129 | 119 | 123 | 133 | 505 |
| % Sales | 34% | 33% | 50% | 32% | 34% | 31% | 36% | 35% | 29% | 30% | 30% | 31% | 33% | 31% | 32% | 32% | 32% |
| Depreciation and amortization | 137 | 224 | 71 | 36 | 43 | 51 | 201 | 37 | 49 | 59 | 52 | 196 | 50 | 49 | 49 | 49 | 197 |
| % Sales | 10% | 24% | 35% | 18% | 16% | 15% | 20% | 11% | 14% | 16% | 13% | 14% | 13% | 13% | 13% | 12% | 12% |
| Aircraft maintenance | 208 | 102 | 30 | 14 | 28 | 64 | 136 | 64 | 69 | 50 | 68 | 250 | 67 | 76 | 55 | 75 | 272 |
| % Sales | 15% | 11% | 15% | 7% | 10% | 19% | 13% | 19% | 19% | 14% | 17% | 17% | 17% | 19% | 14% | 18% | 17% |
| Airport and navigation fees | 170 | 69 | 9 | 16 | 37 | 44 | 106 | 34 | 36 | 43 | 46 | 158 | 36 | 38 | 46 | 49 | 168 |
| % Sales | 12% | 7% | 5% | 8% | 13% | 13% | 10% | 10% | 10% | 12% | 12% | 11% | 9% | 10% | 12% | 12% | 11% |
| Terminal handling | 20 | 9 | 1 | 1 | 2 | 3 | 8 | 4 | 1 | 3 | 3 | 11 | 4 | 1 | 5 | 4 | 14 |
| % Sales | 1% | 1% | 0% | 1% | 1% | 1% | 1% | 1% | 0% | 1% | 1% | 1% | 1% | 0% | 1% | 1% | 1% |
| Other/voyager | 160 | 116 | 27 | 29 | 38 | 40 | 135 | 41 | 35 | 37 | 39 | 152 | 40 | 35 | 38 | 40 | 153 |
| % Sales | 12% | 12% | 13% | 15% | 14% | 12% | 13% | 12% | 10% | 10% | 10% | 10% | 10% | 9% | 10% | 9% | 10% |
| Total Operating Expenses | 1,166 | 834 | 239 | 160 | 243 | 310 | 952 | 299 | 293 | 299 | 325 | 1,216 | 326 | 319 | 315 | 349 | 1,309 |
| Operating Income | 200 | 115 | 37 | 39 | 32 | 37 | 71 | 43 | 65 | 63 | 67 | 237 | 68 | 71 | 68 | 71 | 278 |
| Adjusted EBITDA | 339 | 347.5 | 84.0 | 76.9 | 78.1 | 90.5 | 329.4 | 83.3 | 113.5 | 121.3 | 119.1 | 437.2 | 118.6 | 120.0 | 116.8 | 120.1 | 475.5 |
| % of sales | 24.8% | 36.6% | 41.5% | 38.5% | 28.5% | 26.1% | 32.2% | 24.3% | 31.7% | 33.5% | 30.4% | 30.1% | 30.1% | 30.8% | 30.5% | 28.6% | 30.0% |
| Net Income | 137 | 49 | -45 | 13 | -32 | 42 | -23 | 18 | 34 | 29 | 33 | 114 | 40 | 39 | 34 | 37 | 151 |
| EPS (F.D) (\$) (Excluding Special charges) | \$0.84 | \$0.25 | -\$0.24 | \$0.12 | -\$0.08 | \$0.06 | -\$0.11 | \$0.13 | \$0.17 | \$0.15 | \$0.17 | \$0.62 | \$0.21 | \$0.20 | \$0.18 | \$0.19 | \$0.78 |
| CFPS (F.D) (\$) (Excluding Special charges) | \$1.68 | \$1.60 | \$0.12 | \$0.28 | \$0.29 | \$0.37 | \$1.04 | \$0.31 | \$0.42 | \$0.45 | \$0.44 | \$1.63 | \$0.47 | \$0.45 | \$0.43 | \$0.44 | \$1.79 |
| Net debt | 1,746 | 2,025 | 1,989 | 1,872 | 1,865 | 1,786 | 1,786 | 1,725 | 2,329 | 2,249 | 2,172 | 2,172 | 2,086 | 2,002 | 1,924 | 1,843 | 1,843 |
| Net debt/LTM EBITDA | 5.2x | 5.8x | 5.9x | 5.7x | 5.8x | 5.4x | 5.4x | 7.0x | 8.3x | 6.9x | 6.1x | 5.0x | 4.4x | 4.2x | 4.1x | 3.9x | 3.9x |

Source: Company reports, RBC Capital Markets estimates

Appendix 9 – EIF Model Summary

| (CAD \$000's unless otherwise indicated) | 2019 | 2020 | 2021 | Q1/22 | Q2/22E | Q3/22E | Q4/22E | 2022E | Q1/23E | Q2/23E | Q3/23E | Q4/23E | 2023E |
|--|------------------|------------------|------------------|----------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Segmented revenues | | | | | | | | | | | | | |
| Aviation revenues | 974,739 | 687,321 | 917,368 | 281,592 | 329,298 | 322,580 | 294,083 | 1,227,552 | 298,172 | 335,884 | 329,031 | 299,965 | 1,263,051 |
| Manufacturing revenues | 366,635 | 462,308 | 495,778 | 118,634 | 175,761 | 212,401 | 216,138 | 722,934 | 207,002 | 226,932 | 225,145 | 229,106 | 888,185 |
| Segmented EBITDA | | | | | | | | | | | | | |
| Aviation EBITDA | 299,190 | 218,077 | 288,003 | 62,859 | 95,496 | 101,613 | 91,166 | 351,134 | 86,607 | 109,162 | 103,645 | 92,989 | 392,403 |
| EBITDA Margin | 30.7% | 31.7% | 31.4% | 22.3% | 29.0% | 31.5% | 31.0% | 28.6% | 29.0% | 32.5% | 31.5% | 31.0% | 31.1% |
| Manufacturing EBITDA | 55,735 | 87,981 | 72,996 | 10,913 | 21,091 | 33,984 | 36,743 | 102,732 | 36,225 | 41,982 | 41,652 | 44,676 | 164,535 |
| EBITDA Margin | 15.2% | 19.0% | 14.7% | 9.2% | 12.0% | 16.0% | 17.0% | 14.2% | 17.5% | 18.5% | 18.5% | 19.5% | 18.5% |
| Revenues, Net | 1,341,374 | 1,149,629 | 1,413,146 | 400,226 | 505,059 | 534,981 | 510,221 | 1,950,486 | 505,174 | 562,815 | 554,176 | 529,071 | 2,151,236 |
| Revenue growth (Y/Y) | 11.5% | -14.3% | 22.9% | 79.9% | 56.8% | 33.7% | 30.7% | 38.0% | 26.2% | 11.4% | 3.6% | 3.7% | 10.3% |
| Aviation expenses | 544,243 | 372,250 | 520,410 | 184,070 | 187,041 | 176,774 | 162,334 | 710,219 | 169,252 | 181,377 | 180,309 | 165,580 | 696,519 |
| Aviation expenses (% of sales) | 40.6% | 32.4% | 36.8% | 46.0% | 37.0% | 33.0% | 31.8% | 36.4% | 33.5% | 32.2% | 32.5% | 31.3% | 32.4% |
| Manufacturing expenses | 264,151 | 320,703 | 371,896 | 93,171 | 131,469 | 151,654 | 152,485 | 528,780 | 145,160 | 157,207 | 155,969 | 156,766 | 615,102 |
| Manufacturing expenses (% of sales) | 48.5% | 86.2% | 71.5% | 50.6% | 70.3% | 85.8% | 93.9% | 74.5% | 85.8% | 86.7% | 86.5% | 94.7% | 88.3% |
| Gross profit | 532,980 | 456,676 | 520,840 | 122,985 | 186,548 | 206,553 | 195,402 | 711,488 | 190,762 | 224,231 | 217,898 | 206,724 | 839,615 |
| Gross margin | 39.7% | 39.7% | 36.9% | 30.7% | 36.9% | 38.6% | 38.3% | 36.5% | 37.8% | 39.8% | 39.3% | 39.1% | 39.0% |
| EBITDA | 334,391 | 276,779 | 332,846 | 66,501 | 109,012 | 127,572 | 120,256 | 423,341 | 115,760 | 143,265 | 137,538 | 130,258 | 526,821 |
| EBITDA Margin (%) | 24.9% | 24.1% | 23.6% | 16.6% | 21.6% | 23.8% | 23.6% | 21.7% | 22.9% | 25.5% | 24.8% | 24.6% | 24.5% |
| EBITDA growth (Y/Y) | 20.0% | -17.2% | 20.3% | 3.9% | 35.1% | 35.4% | 28.1% | 27.2% | 74.1% | 31.4% | 7.8% | 8.3% | 24.4% |
| Adj. EBITDA | 328,813 | 284,535 | 329,880 | 66,956 | 109,012 | 127,572 | 120,256 | 423,796 | 115,760 | 143,265 | 137,538 | 130,258 | 526,821 |
| Adj. EBITDA Margin (%) | 24.5% | 24.8% | 23.3% | 16.7% | 21.6% | 23.8% | 23.6% | 21.7% | 22.9% | 25.5% | 24.8% | 24.6% | 24.5% |
| Adj. EBITDA growth (Y/Y) | 18.4% | -13.5% | 15.9% | 4.4% | 34.5% | 33.9% | 34.5% | 28.5% | 72.9% | 31.4% | 7.8% | 8.3% | 24.3% |
| EBIT | 164,366 | 93,934 | 146,461 | 20,233 | 50,930 | 66,049 | 61,580 | 198,793 | 57,665 | 78,541 | 73,808 | 69,415 | 279,429 |
| Depreciation and Amort. | 170,025 | 182,845 | 186,385 | 46,268 | 58,082 | 61,523 | 58,675 | 224,548 | 58,095 | 64,724 | 63,730 | 60,843 | 247,392 |
| Interest Expense | 58,520 | 50,934 | 52,198 | 15,604 | 15,557 | 15,577 | 15,597 | 62,336 | 15,617 | 15,647 | 15,667 | 15,687 | 62,619 |
| Taxes | 22,210 | 14,945 | 25,675 | 876 | 9,551 | 13,627 | 12,415 | 36,470 | 11,353 | 16,981 | 15,698 | 14,506 | 58,539 |
| Adj. net income | 113,270 | 47,176 | 86,012 | 7,835 | 29,322 | 40,345 | 37,068 | 114,569 | 34,195 | 49,413 | 45,943 | 42,721 | 172,271 |
| Weighted average shares outstanding (diluted) | 38,094 | 35,472 | 38,088 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 | 39,651 |
| Adj. EPS (FD) | 2.97 | 1.33 | 2.26 | 0.20 | 0.74 | 1.02 | 0.93 | 2.89 | 0.86 | 1.25 | 1.16 | 1.08 | 4.34 |
| Cash flow from operations (CFO) | 217,237 | 259,974 | 285,047 | 25,021 | 86,904 | 100,367 | 94,243 | 306,535 | 90,790 | 113,636 | 108,173 | 102,064 | 414,663 |
| Changes in working capital | -45,058 | 38,455 | 20,755 | -28,499 | 0 | 0 | 0 | -28,499 | 0 | 0 | 0 | 0 | 0 |
| FCF from operations (company definition) | 245,772 | 198,400 | 243,317 | 47,441 | 80,904 | 94,367 | 88,243 | 310,955 | 84,790 | 107,636 | 102,173 | 96,064 | 390,663 |
| Maintenance capital expenditures | 119,697 | 85,069 | 96,163 | 27,913 | 45,455 | 42,798 | 40,818 | 156,984 | 40,414 | 45,025 | 44,334 | 42,326 | 172,099 |
| Growth capital expenditures | 119,324 | 47,923 | 130,967 | 22,532 | 40,405 | 32,099 | 30,613 | 125,649 | 30,310 | 33,769 | 33,251 | 31,744 | 129,074 |
| FCF from operations less maintenance capex (company definition) | 126,075 | 113,331 | 147,154 | 19,528 | 35,449 | 51,569 | 47,425 | 153,971 | 44,376 | 62,611 | 57,839 | 53,738 | 218,564 |
| FCF growth (Y/Y) | 10.2% | -10.1% | 29.8% | -0.3% | -2.9% | 7.1% | 10.6% | 4.6% | 127.2% | 76.6% | 12.2% | 13.3% | 42.0% |
| FCF / share | 3.31 | 3.19 | 3.86 | 0.49 | 0.89 | 1.30 | 1.20 | 3.88 | 1.12 | 1.58 | 1.46 | 1.36 | 5.51 |
| Adj. EBITDA conversion | 38.3% | 39.8% | 44.6% | 29.2% | 32.5% | 40.4% | 39.4% | 36.3% | 38.3% | 43.7% | 42.1% | 41.3% | 41.5% |
| Free Cash Flow (CFO - total capex) | -21,784 | 126,982 | 57,917 | -25,424 | 1,044 | 25,470 | 22,812 | 23,902 | 20,065 | 34,842 | 30,588 | 27,994 | 113,490 |
| FCF % of revenue | -1.6% | 11.0% | 4.1% | -6.4% | 0.2% | 4.8% | 4.5% | 1.2% | 4.0% | 6.2% | 5.5% | 5.3% | 5.3% |
| Adj. EBITDA conversion | -6.6% | 44.6% | 17.6% | -38.0% | 1.0% | 20.0% | 19.0% | 5.6% | 17.3% | 24.3% | 22.2% | 21.5% | 21.5% |
| Dividend payout ratio (FCF less maintenance capex) | 57.7% | 70.6% | 58.0% | 113.3% | 67.1% | 46.1% | 50.2% | 60.7% | 52.7% | 37.4% | 40.4% | 43.5% | 42.8% |
| Dividend payout ratio (FCF less total capex) | -333.9% | 63.0% | 147.4% | -87.0% | 2279.1% | 93.4% | 104.3% | 391.1% | 116.6% | 67.1% | 76.5% | 83.6% | 82.5% |
| Net debt | 1,121,957 | 1,136,560 | 1,214,419 | 1,252,253 | 1,581,000 | 1,581,321 | 1,584,299 | 1,584,299 | 1,589,629 | 1,581,181 | 1,575,987 | 1,573,387 | 1,573,387 |
| Net debt/LTM EBITDA | 3.4x | 4.0x | 3.7x | 3.8x | 4.4x | 4.0x | 3.7x | 3.7x | 3.4x | 3.1x | 3.0x | 3.0x | 3.0x |
| Net debt/LTM EBITDA (covenant metric, excl. converts) | 2.1x | 2.5x | 2.2x | 2.4x | 3.1x | 2.9x | 2.7x | 2.7x | 2.4x | 2.2x | 2.2x | 2.2x | 2.2x |

Source: Company reports, RBC Capital Markets Estimates



Companies mentioned

Air Canada (TSX: AC CN; C\$16.64; Sector Perform)
Bombardier Inc. (TSX: BBD/B CN; C\$20.50; Outperform; Speculative Risk)
CAE Inc. (TSX: CAE CN; C\$32.50; Outperform)
Chorus Aviation Inc. (TSX: CHR CN; C\$3.09; Outperform)
Exchange Income Corporation (TSX: EIF CN; C\$45.15; Outperform)

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The class B shares of Bombardier Inc. are subordinate voting shares.

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RBC Dominion Securities Inc. makes a market in the securities of CAE Inc..



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Travel expenses of an analyst visiting the material operations of CAE Inc. were paid for by the company(ies).

An analyst involved in the preparation of this report has visited material operations of CAE Inc., and more specifically, the facilities of CAE Inc., which includes but is not limited to mines, distribution centres, warehouses, production plants and/or other facilities related to the day-to-day operation of CAE Inc. as applicable.

An analyst involved in the preparation of this report has visited material operations of Exchange Income Corporation, and more specifically, the facilities of Exchange Income Corporation, which includes but is not limited to mines, distribution centres, warehouses, production plants and/or other facilities related to the day-to-day operation of Exchange Income Corporation as applicable.

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Ratings

Outperform (O): Expected to materially outperform sector average over 12 months.

Sector Perform (SP): Returns expected to be in line with sector average over 12 months.

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Risk Rating

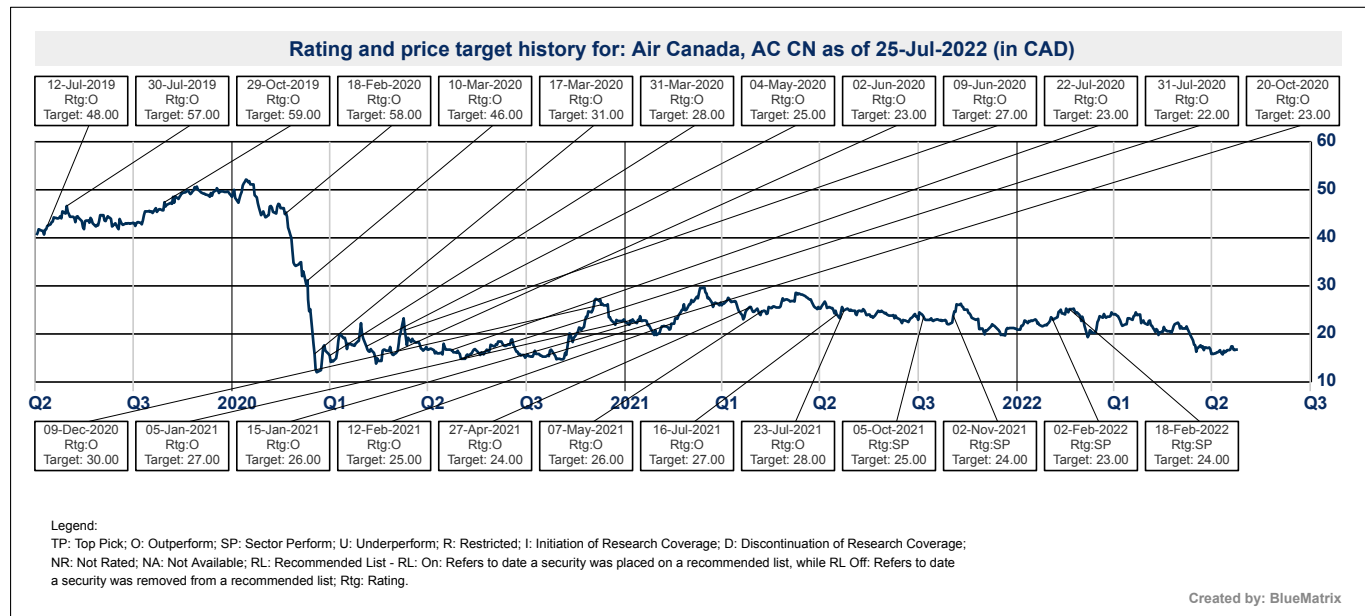
The **Speculative** risk rating reflects a security's lower level of financial or operating predictability, illiquid share trading volumes, high balance sheet leverage, or limited operating history that result in a higher expectation of financial and/or stock price volatility.



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| Distribution of ratings | | | | |
|--------------------------------------|------------|--------------|--------------------|--------------|
| RBC Capital Markets, Equity Research | | | | |
| As of 30-Jun-2022 | | | | |
| Rating | Count | Percent | Investment Banking | |
| | | | Serv./Past 12 Mos. | |
| | | | Count | Percent |
| BUY [Outperform] | 851 | 58.41 | 290 | 34.08 |
| HOLD [Sector Perform] | 560 | 38.44 | 169 | 30.18 |
| SELL [Underperform] | 46 | 3.16 | 6 | 13.04 |





Rating and price target history for: **Bombardier Inc., BBD/B CN** as of 25-Jul-2022 (in CAD)



Legend:
 TP: Top Pick; O: Outperform; SP: Sector Perform; U: Underperform; R: Restricted; I: Initiation of Research Coverage; D: Discontinuation of Research Coverage;
 NR: Not Rated; NA: Not Available; RL: Recommended List - RL: On: Refers to date a security was placed on a recommended list, while RL Off: Refers to date a security was removed from a recommended list; Rtg: Rating.

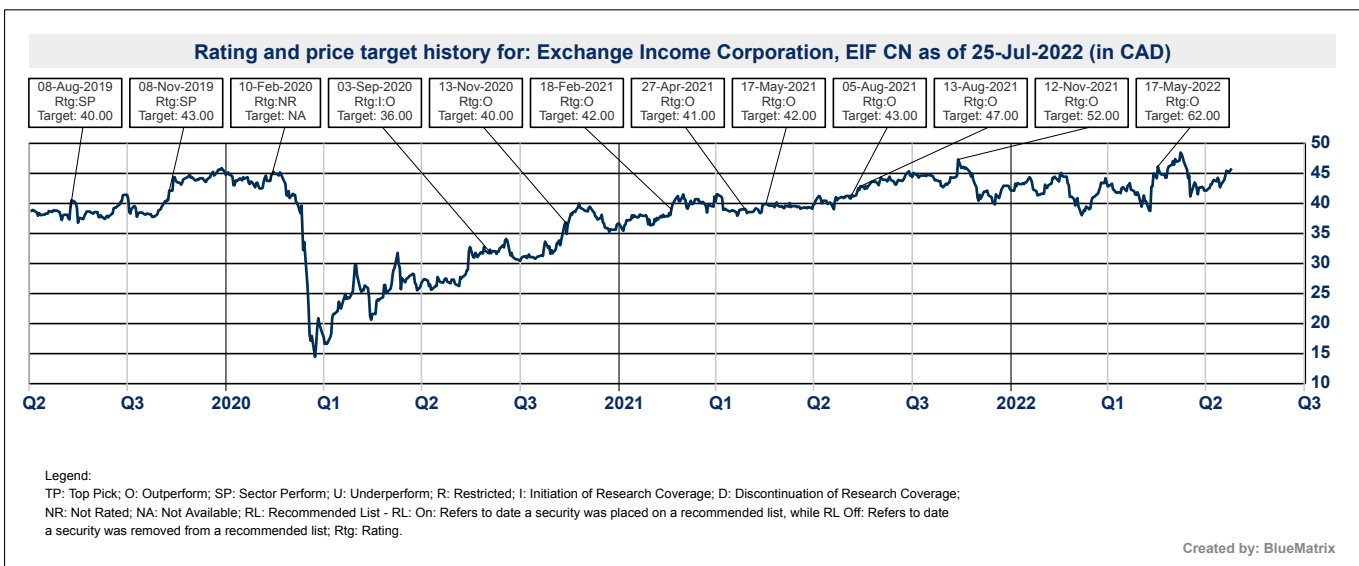
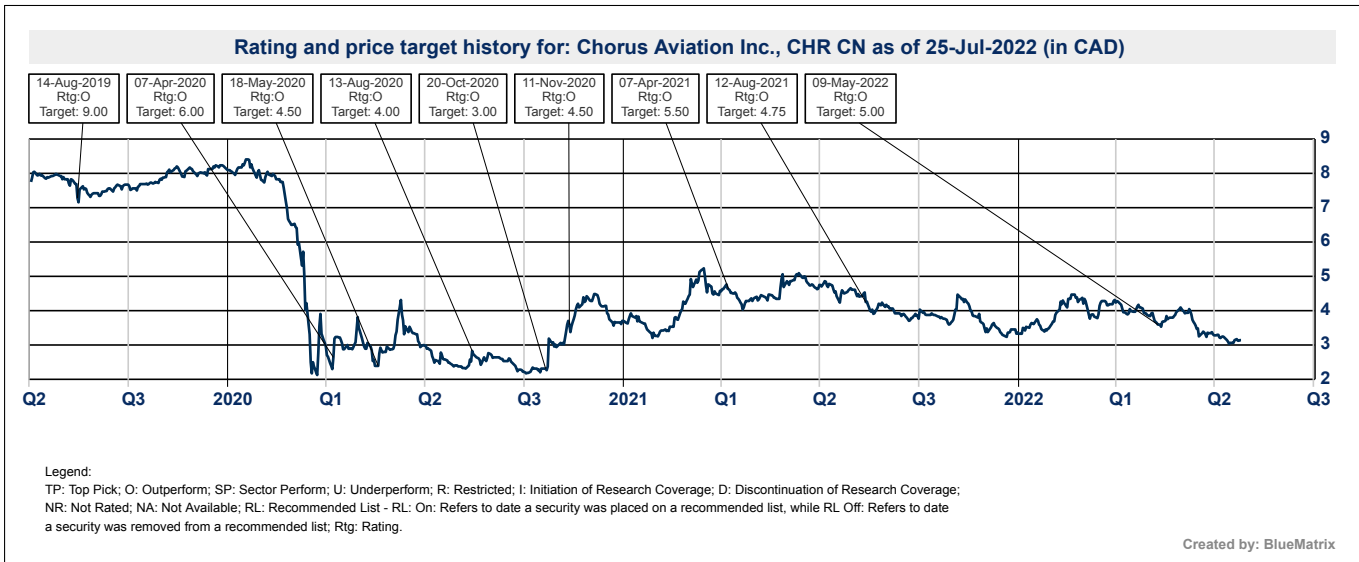
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Rating and price target history for: **CAE Inc., CAE CN** as of 25-Jul-2022 (in CAD)



Legend:
 TP: Top Pick; O: Outperform; SP: Sector Perform; U: Underperform; R: Restricted; I: Initiation of Research Coverage; D: Discontinuation of Research Coverage;
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Air Canada

Valuation

Applying a 5.1x EV/EBITDA multiple to our 2024 estimates (which we then discount back one year at 10%), we derive our price target of \$18. Our target multiple is in line with the historical group average multiple and in line with peers and supported by our view that the industry should largely return to normal by 2024. Our base case reflects the following assumptions: (1) near-



term headwinds from return to travel disruptions followed by a general return to “normal” by 2024 and (2) a reduction in capital intensity out to 2023. Our price target supports our Sector Perform rating.

Risks to rating and price target

Risks to our price target and rating include but are not limited to very high operating leverage given a fixed-cost structure, above-average sensitivity to the economy, exposure to volatile fuel prices and the risk of terrorism and epidemics. This is a very competitive industry in which WestJet is focusing on Western Canada and Porter Airways is expanding in Eastern Canada. As of Q1/2022 Air Canada is not hedged to changes in jet fuel prices.

Bombardier Inc.

Valuation

We apply a target multiple of 5x to our 2025 EBITDA estimate of \$1.54B and then discount back two years at 13% to derive our \$32 price target. Our target multiple is based on a significant discount to peers and an improving yet uncertain demand environment. We use EBITDA (as opposed to PE) as our primary valuation methodology, as we believe it better reflects the company's growth potential while also taking into account its capital structure. Our price target supports our Outperform, Speculative Risk rating. Our Speculative Risk qualifier reflects BBD's elevated leverage levels and cash flow visibility.

Risks to rating and price target

Risks to our estimates, price target, and rating include but are not limited to the performance of the global airline industry, possible changes to Bombardier's credit rating, and demand for business jets. We also see risk in renewed lockdowns due to COVID-19 leading to further production halts in both Bombardier and suppliers. For these reasons, our earnings estimates could be more at risk than for most companies.

CAE Inc.

Valuation

We value CAE shares on a sum of the parts basis using a blended EV/EBITDA multiple of 13.1x on our FY25 EBITDA estimate of \$1,218MM, discounted back 1-yr. We use FY25 as the basis year as we view it as better representing normalized (i.e. post-pandemic) EBITDA. Our 14x Civil multiple is driven off compares to the Rail and Waste sectors, which trade in the 11x to 15x range, and our Defense multiple of 11x is derived using a 2x discount to its peers due to lower margins. We anticipate CAE's valuation will be supported by the company's favourable industry fundamentals (including secular growth and high barriers to entry), strong mgmt team, high FCF conversion, and the expected recovery in both travel and defense procurement. Based on relative returns to our PT of \$40, we rate the shares Outperform.

Risks to rating and price target

- Delayed recovery for air travel
- Reduction in defense spending
- Regulation risk
- R&D and technology risk
- US foreign ownership
- Acquisition risk

Chorus Aviation Inc.

Valuation

Our \$4.50 price target is derived from a sum-of-the-parts valuation. We value Chorus's core-CPA segment at a 5.0x EV/EBITDA multiple based on our 2023 estimates and we value the company's leasing segment at a 6.0x P/E multiple based on our assumptions for operating and funding costs attributable to the segment. We believe these multiples are appropriate when assessed relative to historical early-cycle peer multiples. This generates our \$4.50 price target, which is the basis of our Outperform rating.

Risks to rating and price target

Chorus Aviation's revenues and operating earnings are highly dependent on the CPA with Air Canada. The CPA agreement provides for a fixed fee per aircraft and other services rendered. Significant changes in the average daily utilization of aircraft by Air Canada covered by the CPA could impact the revenues and earnings generated under the CPA. Increases in Controllable Costs above the



level estimated would reduce the margins earned on Scheduled Flights Revenue.

Exchange Income Corporation

Valuation

In valuing EIF, we apply a blended 7.7x EV/EBITDA multiple (8.0x for Aviation & Aerospace, a touch below peers, and 7.0x for Manufacturing, in line with peers) to our \$527MM 2023E EBITDA, reflecting a valuation blend of 70% Aviation & Aerospace and 30% Manufacturing. We apply our target multiples to our 2023E EBITDA for each segment, which we believe accurately reflects a more normalized operating environment. This generates our \$62 price target, which supports our Outperform rating.

Risks to rating and price target

Access to external capital. A key aspect of EIF's growth strategy is the acquisition of companies in order to expand and diversify the corporation's portfolio. The corporation requires funds to execute on these acquisitions. If the capital markets' desire for income-producing investments (such as the common shares and debentures issued by EIF) were to significantly decrease, EIF could have difficulty executing its acquisition and growth capital investment objectives.

Acquisition integration and related risks. While the company has a solid track record of identifying and making accretive acquisitions, EIF's ability to successfully grow or diversify through additional acquisitions is dependent on a number of factors. These include the identification of suitable acquisition targets, the negotiation of purchase agreements on satisfactory terms and prices, securing attractive financing arrangements, and, the integration of newly acquired operations into the existing business.

Pandemic-related risk. As seen with the COVID-19 pandemic, the spread of contagious disease could have a significant impact on passenger demand for air travel and on global supply chains, making it unable to access required inputs for operations. This type of event, though unpredictable, would have a negative impact on revenue and profitability at EIF. On the other hand, this event could increase the demand for medical travel services.

Significant contract risk. EIF and its subsidiaries are currently parties to a number of significant contracts with key customers, including governments. Although EIF's significant contracts are spread over a number of different subsidiaries, which reduces the over-reliance on a customer, the loss of any one of these significant contracts could have a negative impact on the operations and cash flow of the company.

Competition. New competition or increased competition could have a significant impact on the business, operations, and financial condition of EIF's Aerospace & Aviation and Manufacturing segments. The Aerospace & Aviation subsidiaries currently focus on niche markets in Canada and would be exposed to downside earnings risk from an existing competitor expanding into these niche markets or from a well-capitalized new competitor. Similarly, increased competition from new and existing competitors in the Manufacturing segment could drive down revenue and profitability; however, the level of competition is likely to be lower for products with higher degrees of customization.

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