



Wealth
Management

the Navigator

INVESTMENT, TAX AND LIFESTYLE PERSPECTIVES FROM RBC FAMILY OFFICE SERVICES

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Taxation of business income in a corporation

As a business owner, you most likely rely on the income generated by your corporation's business to fund your lifestyle. You may also hope that your business accumulates sufficient capital to meet your income needs in retirement. As a starting point, you may want to be familiar with the rules governing the taxation of business income inside your corporation. Understanding how business income is taxed will provide you with the insight for making informed decisions about what to do with any surplus cash resulting from your business. The purpose of this article is to review the benefits of operating a business inside a corporate structure, describe the various facets of business income and explain how business income is taxed in a corporation.

The terms "corporation" and "company" are used interchangeably to refer to a Canadian-controlled private corporation (CCPC) in this article. In simple terms, a CCPC is a Canadian corporation that is not controlled by a non-resident of Canada or a public corporation or a combination of both. In addition, no class of shares of a CCPC can be listed on a prescribed stock exchange. This article does not apply to public corporations or to businesses operating as a partnership or a sole proprietor. The tax rates referenced in this article are current as of July 2025 and are based on federal and provincial legislation.



The small business deduction

Canadian corporations are subject to a general federal corporate tax rate of 15% on its active business income (ABI) earned in Canada. If your corporation is a CCPC throughout the tax year, it may benefit from the small business deduction (SBD) which lowers the federal tax rate to 9% on its first \$500,000 of ABI (known as the “business limit”). All provinces and territories also provide a SBD. Additional criteria must be met in order to qualify for the Quebec SBD. Corporations will only qualify for the Quebec SBD if they operate in the primary or manufacturing sectors or where the corporation’s employees worked at least 5,500 hours during the tax year.

Both the federal and provincial small business limits must be shared by associated corporations. The term associated corporations is defined in the Income Tax Act (Act), the definition is complex and is beyond the scope of this article.

Here is an example of how a CCPC benefits from the SBD. Let’s assume a CCPC earns ABI of \$750,000 for its fiscal period ending on December 31. For federal purposes, the taxable income eligible for the SBD of \$500,000 will be taxed at the small business rate of 9%. The \$250,000 balance will be taxed at the federal general rate of 15%. The lower corporate tax rate allows the corporation to pay \$30,000 less in federal taxes in this example.

Tax deferral

Perhaps the most significant advantage of operating your business within a corporation is the ability to defer taxes. This is because business income earned within a corporation is taxed at two levels – once at the corporate level and then again at the personal level when the income is distributed. You can defer personal taxation on the after-tax business income until the time you withdraw it from your corporation.

The low tax rates on ABI provide a significant advantage since it allows more funds (the deferred taxes) to accumulate within your corporation, which can then be used to invest and earn additional income. The longer you can leave the funds in your corporation, the higher value of the deferral advantage. The ability to claim the SBD further increases the tax deferral advantage as you are paying less tax initially on ABI that is less than the small business limit. If you had operated your business personally, you would be taxed on all the business income at your marginal tax rate, which would likely be substantially higher than the small business rate or the general corporate tax rate.

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SBD grind

ACCPC will have its federal small business limit reduced on a straight-line basis where the CCPC and its associated corporations earn between \$50,000 and \$150,000 of passive investment income in a year. The business limit will be reduced by \$5 for every \$1 of passive investment income above the \$50,000 threshold. The business limit will be eliminated if a CCPC, and its associated corporations, earn at least \$150,000 of passive investment income in a year. The provincial or territorial small business limit may also be reduced for CCPCs that have significant income from passive investments, so it’s important to confirm the specific rules for the province or territory of residence of your corporation with a qualified tax advisor.

For the purposes of calculating the reduction to the business limit, the adjusted aggregate investment income (AAIL) of the corporation and associated corporations will need to be determined. AAIL generally includes net taxable capital gains, interest income, portfolio dividends, rental income and income from savings in a life insurance policy that’s not an exempt policy. AAIL excludes certain taxable capital gains (or losses) realized from the disposition of active business assets and shares of certain connected CCPCs. Corporations are connected to each other if one corporation controls the other or one owns more than 10% of the fair market value and voting shares of the other corporation. AAIL also excludes net capital losses carried over from other tax years and investment income that pertains to and is incidental to an active business (e.g. interest on short-term deposits held for operational purposes, such as payroll or to purchase inventory).

In addition to the reduction based on passive investments, the business limit may be reduced based on taxable capital. The business limit is reduced on a straight-line basis for a CCPC and its associated corporations where the group has between \$10 million and \$50 million of taxable capital employed in Canada. The concept of taxable capital employed in Canada is beyond the scope of this article, but is generally the total of its shareholder’s equity, surpluses, reserves, and loans and advances to the corporation, less certain types of investments in other corporations. The actual reduction of a corporation’s business limit is the greater of the

reduction based on taxable capital employed in Canada and the reduction based on passive investment income.

Tax rate advantage or disadvantage

One important principle of the Canadian tax system is a concept commonly referred to as “integration.” Integration is the idea that an individual should pay the same amount of tax, whether the income is earned personally or through a corporation. Under the current tax rates, integration is not quite perfect and there is currently an advantage or disadvantage to earning business income in a corporation and then paying a dividend to you, the shareholder versus you earning the business income personally. This tax rate advantage or disadvantage depends on whether the business income was taxed at the small business rate or at the general rate as well as your province or territory of residence.

For the current tax rates across all provinces and territories, please ask your RBC advisor for the corporate, integrated and personal tax rates on active business income tables. These tables show the corporate tax rates on ABI, both below and above the small business limit, and include the integrated corporate and personal tax rates when the income is distributed to the shareholders as a dividend. For comparative purposes, these tables also provide the tax rate for income if it was earned personally and assumes that the individual shareholders are taxed at the top marginal tax rate. Therefore, you can use these tax tables to determine the tax rate advantage or disadvantage in your province or territory of residence.

The tax rate advantage or disadvantage will also differ depending on whether salary or dividends are paid from the corporation. Salary is generally taxable to you as income and is deductible for the corporation. In essence, salary income is taxed as if you earned the business income personally.

What is ABI?

ABI is income that is generated from a business source and includes any income incidental to your business. For example, if you own a CCPC that operates an ice skates manufacturing business, any income derived from selling the ice skates or replacement parts is considered ABI. If you sell your ice skates on credit and earn interest on your accounts receivables, the interest would be considered incidental to the business and be ABI as well.

When you have surplus cash in your corporation and you have determined the business will need the funds at some point in the short-term (e.g. working capital), you may consider investing the excess funds within your corporation in order to maximize the value of your surplus cash. The investment income generated from this surplus

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cash may be considered incidental to your business and therefore be taxed as ABI since the cash is required for a business purpose.

ABI could also include profits earned from an adventure or concern in the nature of trade. This is a general principal that if a person or corporation usually performs an activity which could generate a profit, they are carrying on a trade or business even if these activities may be separate and apart from their ordinary business. Using the previous example, if your corporation’s main business is manufacturing ice skates but it habitually buys and sells real estate, its real estate endeavours may be considered an adventure or concern in the nature of trade and the gains derived from buying and selling real estate will be considered ABI.

ABI typically does not include investment income since investment income is generally considered passive income. ABI also does not include income from a specified investment business (SIB), or income from a personal services business (PSB). Each of these terms are discussed more in detail in the following sections.

What is investment income?

In general, investment income (which includes dividend income, interest income, foreign income, rental income, royalty income and taxable capital gains) earned in a corporation is taxed as passive income. For example, the investment income you earn from investing the surplus funds accumulated in the corporation that are in excess of what is required to operate the business is likely passive income. Whether this surplus cash is invested in your operating company or your holding company, it would be taxed as passive income.

An exception to the general rule is where your corporation is earning investment income (e.g. rent or interest) from an associated corporation, the income may be deemed to be active business income. In order for these deeming rules to apply, the corporation making the payments must have deducted the payments from its active business income.

For an explanation of how passive income is taxed inside a corporation, please ask your RBC advisor for an article on this topic.

What is SIB?

A SIB is a business whose principal purpose is to generate income from property (including interest, dividends, rents, and royalties). For example, a company with two employees that owns a property and rents out the property to tenants may be considered a SIB if the company's sole purpose is to earn rental income. If a corporation carries on a SIB, any SIB income it earns is taxed as investment income and not eligible for the SBD.

Not all corporations that earn solely investment income are considered an SIB. A corporation would not be an SIB and its income could be considered ABI and could be eligible for the SBD if:

- The corporation employs more than five full-time employees in the business throughout the year; or
- An associated corporation provides managerial, financial, administrative, maintenance, or other similar services to the CCPC while carrying on an active business and the CCPC would have to engage more than five full-time employees to perform these services if the associated corporation were not providing them.

What is PSB?

A PSB is where you provide personal services through a corporation to another entity (such as a person, corporation or a partnership) that an officer or employee of that entity would usually perform. You are an "incorporated employee" in substance. Consider John, an IT consultant who has incorporated under his own name. John works independently but does not have his own office since he spends most of his time at W&C Company and works out of their office. W&C Company provides John with a laptop computer and John uses their software and office support to carry out his work. In this case, John's corporation may be carrying on a PSB.

Any income your corporation derives from providing the services is considered PSB income if:

- You would, if it were not for the existence of your corporation, reasonably be considered an officer or employee of the entity receiving the services; and
- You, or any person related to you, is a specified shareholder of the corporation. A specified shareholder is someone who owns at least 10% of the issued shares of the corporation or a related corporation.

If there is a risk that you may be considered to be operating a PSB, you should consult with a qualified tax advisor to help you review your situation.

If a corporation carries on a PSB, there are two main tax consequences:

- The corporation is not eligible to claim the SBD or the general corporate tax reduction, both federally and provincially. Also, PSB income is subject to an additional 5% tax. When taking money out of the corporation, the ultimate combined personal and corporate tax rate will be much higher than if you earned the money personally as an unincorporated employee or self-employed individual, even if you were subject to tax at the highest marginal tax rate. This creates a significant disincentive to operating a PSB.
- The corporation is limited in deducting expenses. When calculating the income of the PSB, your corporation is allowed to deduct your salary, wages or other remuneration plus any benefits or allowance. Your corporation can also deduct any amount you incurred in connection with selling or negotiating contracts for the corporation, as long as the amount would have been deductible if you had incurred it under a contract of employment that required you to pay the amount.

Your corporation may not be carrying on a PSB if:

- Your corporation employs more than five full-time employees throughout the year; or
- Your corporation provides the services to an associated corporation.

If there is a risk that you may be considered to be operating a PSB, you should consult with a qualified tax advisor to help you review your situation.

Conclusion

You may be operating your business through a CCPC for a variety of reasons, some of which may be tax-driven. One of the most compelling tax reasons would be to take advantage of the SBD and lower tax rates on ABI earned in a corporation. To benefit from the SBD, it is very important to ensure that income generated from your business is considered ABI and not income from a SIB or a PSB. You should consult with a qualified tax advisor to help you determine the correct classification of your corporate income.

If you don't need to withdraw all the surplus cash for personal use, there may be a significant tax deferral advantage by leaving the after-tax corporate income inside your corporation. This tax-deferral allows for surplus cash to accumulate within your corporation, which can be used to invest or earn extra income. Keep in mind that the amount of passive income earned or taxable capital in your corporation may grind down your small business limit, thereby reducing some of the benefits of the tax deferral. If you find your corporation has built up surplus cash, ask your RBC advisor for additional articles on the options for dealing with surplus cash in your corporation.

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